

# **City of Campbell River**

Statement of Financial Information (SOFI) For the Year Ended December 31, 2017

Prepared under the Financial Information Act For the Year Ended December 31, 2017

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Prepared under the Financial Information Act For the Year Ended December 31, 2017

### **MANAGEMENT REPORT**

#### Prepared under the Financial Information Regulation, Schedule 1, section 9

The Financial Statements contained in this Statement of Financial Information under the *Financial Information Act* have been prepared by management in accordance with Canadian public sector accounting standards, and the integrity and objectivity of these statements are management's responsibility. Management is also responsible for all the statements and schedules, and for ensuring that this information is consistent, where appropriate, with the information contained in the financial statements.

Management is also responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

The Council is responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control.

The external auditors, MNP LLP, conduct an independent examination, in accordance with Canadian generally accepted auditing standards, and express their opinion on the financial statements. Their examination does not relate to the other schedules and statements required by the *Act*. Their examination includes a review and evaluation of the municipality's system of internal control and appropriate tests and procedures to provide reasonable assurance that the financial statements are presented fairly. The external auditors have full and free access to Council.

On behalf of the City of Campbell River

Myriah Foort, BBA, CPA, CA Chief Financial Officer

Prepared under the Financial Information Act For the Year Ended December 31, 2017

## STATEMENT OF FINANCIAL INFORMATION APPROVAL

The undersigned, as authorized by the **Financial Information Regulation**, Schedule 1, subsection 9 (2), approves all the statements and schedules, included in this Statement of Financial Information, produced under the **Financial Information Act**.

on

Myriah Foort, BBA, CPA, CA Chief Financial Officer

Andrew Adams Mayor

### SCHEDULE SHOWING THE REMUNERATION IN RESPECT OF EACH EMPLOYEE

| Elected Officials  | Position   | Remuneration  | Expenses |
|--------------------|------------|---------------|----------|
| ADAMS, ANDREW      | Mayor      | \$ 63,420 \$  | 6,461    |
| BABCHUK, MICHELE   | Councillor | 23,279        | 9,100    |
| CORNFIELD, CHARLES | Councillor | 23,279        | 9,817    |
| EVANS, COLLEEN     | Councillor | 23,279        | 7,154    |
| KERR, RON          | Councillor | 23,279        | 5,294    |
| SAMSON, LARRY      | Councillor | 23,279        | 360      |
| WRIGHT, MARLENE    | Councillor | 23,279        | 6,936    |
|                    |            | \$ 203,092 \$ | 45,122   |

### SCHEDULE SHOWING THE REMUNERATION IN RESPECT OF EACH EMPLOYEE

| Employees          | Position                            | Remuneration | Expenses |
|--------------------|-------------------------------------|--------------|----------|
| AMES, MURRAY       | Electrician/Operator                | \$ 77,548 \$ | 1,871    |
| ANDERSON, CAROL    | Alarm Room Operator                 | 87,216       | 3,318    |
| ARNOLD, NICK       | Airport Coordinator                 | 85,908       | 3,416    |
| BAIKIE, IAN W      | Fire Chief                          | 152,346      | 6,679    |
| BAKER, JOHN        | Fire Captain                        | 132,357      | 1,429    |
| BATE, TRACY        | Deputy City Clerk                   | 82,697       | 974      |
| BELLEFLEUR, KELLY  | Deputy Fire Chief                   | 129,922      | 6,483    |
| BOWLES, RONALD     | GM, Corporate Services              | 142,155      | 11,080   |
| BRODIE, SARA       | Development Engineering Supervisor  | 93,248       | 2,136    |
| BRODIE, DENNIS     | Finance Operations Supervisor       | 89,831       | 1,535    |
| BROOKS, KEVIN      | Development Services Supervisor     | 95,543       | 7,053    |
| BROOKS, TERRY      | Engineering Technologist III        | 82,009       | 86       |
| BROVOLD, ELLE      | Property Manager                    | 105,903      | 6,670    |
| BRYLA, WAYNE       | Equipment Operator III              | 75,891       | 17       |
| CLARKE, THOMAS     | Parks Foreman II                    | 80,543       | 1,422    |
| CLARKSON, CASEY    | Foreman II                          | 83,662       | 614      |
| COLLINS, VICCI     | Police Records Services Coordinator | 83,081       | 3,537    |
| COULTER, MARK      | Acting Finance Supervisor           | 84,888       | 2,818    |
| DAWSON, KEN        | Fire Captain                        | 140,313      | 601      |
| DECKSHEIMER, JASON | Asset Management Supervisor         | 97,245       | 4,192    |
| DOHERTY, THOMAS    | Deputy Fire Chief                   | 136,060      | 12,181   |
| DOUGHERTY, DAVID   | Capital Works Supervisor            | 83,127       | 2,753    |
| DOUGLAS, JULIE     | Communications Advisor              | 98,012       | 5,205    |
| DUMONT, STEWART    | Firefighter                         | 115,672      | 1,063    |
| DUMONT, MICHAEL    | Fire Prevention Inspector           | 105,837      | 4,353    |
| EPPLER, ANDREW     | Firefighter                         | 109,099      | 890      |
| EPPLER, PAULA      | Alarm Room Operator                 | 89,077       | 3,858    |
| FALK, WESLEY       | Mechanic                            | 78,598       | 2,006    |
| FOORT, MYRIAH      | Finance Manager                     | 110,770      | 3,625    |
| GEORGE, KEVIN      | Instrumentation & Telemetry Analyst | 82,583       | 5,248    |
| GIRVIN, SHEILA     | Human Resources Advisor             | 88,471       | 4,974    |
| HADFIELD, ANDREW   | Transportation Manager              | 115,768      | 6,141    |
| HALL, SHAWN        | Firefighter                         | 98,021       | 2,642    |
| HARTLEY, JASON     | Capital Works Manager               | 127,543      | 4,603    |
| HILDEBRAND, SETH   | Firefighter                         | 104,598      | 2,377    |
| HOFMANN, JAMIE     | Alarm Room Operator                 | 83,254       | 228      |
| HOLBROOK, BRUCE    | Firefighter                         | 119,350      | 3,440    |
| IDIENS, CRAIG      | Firefighter                         | 101,697      | 1,116    |
|                    |                                     |              |          |

### SCHEDULE SHOWING THE REMUNERATION IN RESPECT OF EACH EMPLOYEE

| ISFELD, JON Roads and Drainage Supervisor 95,062 2,607   JACOBS, CARRIE RCMP Municipal Manager 96,604 8,282   KALYN, WARREN Information Technology Manager 115,153 6,206   KALYN, WARREN Information Technology Manager 113,887 14,907   KOBUS, SCOTT Alarm Room Operator 85,151 2,802   KRATZMANN, SCOTT Firefighter 111,124 1,506   LAKOS, DAVID Firefighter 112,693 3,251   LANGFORD, KAREN Recreation & Culture Supervisor 87,733 4,984   LIMOES, JOSEPH Fiere Services Coordinator 80,794 4,051   LOVELY, DAVID Safety Advisor 88,371 595   MARTIN, TERRI Environmental Science Officer 82,441 5,159   MASEE, TYLER D Airport Manager 98,025 3,581   MCKENZIE, MARK Fire Captain 135,835 3,452   MORRIS, DAVID GM, Facilites & Supply Management 156,292 6,269   NEFLD, RONALD Deputry City Manager 19,975 <t< th=""><th>Employees</th><th>Position</th><th>Remuneration</th><th>Expenses</th></t<>  | Employees            | Position                           | Remuneration | Expenses |
|---|----------------------|------------------------------------|--------------|----------|
| KALYN, WARREN Information Technology Manager 115,153 6,206   KLUKAS, ROSE Economic Development Officer 113,887 14,907   KOBUS, SCOTT Alarm Room Operator 85,151 2,802   KRATZMANN, SCOTT Firefighter 111,124 1,506   LAGOS, DAVID Firefighter 111,2693 3,251   LANGFORD, KAREN Recreation & Culture Supervisor 87,733 4,984   LIMOGES, JOSEPH Fleet Services Coordinator 80,794 4,051   LOVELY, DAVID Safety Advisor 88,371 555   MARTIN, TERRI Environmental Science Officer 82,441 5,159   MASSEE, TYLER D Airport Manager 156,292 6,269   NEUFELD, RONALD Deputy City Manager 159,975 12,888   O'BRIEN, CHRIS Crime Analyst 79,731 -   SOSBORNE, CHRISTOPHER Senior Planner 88,373 5,976   PAKER, GRANT Parks Operations Supervisor 98,085 5,120   PEDERGAST, LEE Firefighter 108,220 628  |                      | Roads and Drainage Supervisor      | 95,062       |          |
| KLUKAS, ROSE Economic Development Officer 113,887 14,907   KOBUS, SCOTT Alarm Room Operator 85,151 2,802   KRATZMANN, SCOTT Firefighter 111,693 3,251   LAGOS, DAVID Firefighter 112,693 3,251   LANGFORD, KAREN Recreation & Culture Supervisor 87,733 4,984   LIMOGES, JOSEPH Fleet Services Coordinator 80,794 4,051   LOVELY, DAVID Safety Advisor 83,371 595   MARTIN, TERRI Environmental Science Officer 82,441 5,159   MASSEE, TYLER D Airport Manager 98,025 3,581   MCKENZIE, MARK Fire Captain 135,835 3,452   MORRIS, DAVID GM, Facilites & Supply Management 156,292 6,269   PIEUFELD, RONALD Deputy City Manager 19,975 12,888   O'BRIEN, CHRIS Crime Analyst 79,731 -   OSBORNE, CHRISTOPHER Senior Planner 88,373 5,976   PENDERGAST, LEE Firefighter 108,220 628   | JACOBS, CARRIE       | RCMP Municipal Manager             | 96,604       | 8,282    |
| KOBUS, SCOTT Alarm Room Operator 85,151 2,802   KRATZMANN, SCOTT Firefighter 111,124 1,506   LAGOS, DAVID Firefighter 112,693 3,251   LANGFORD, KAREN Recreation & Culture Supervisor 87,733 4,984   LIMOGES, JOSEPH Fleet Services Coordinator 80,794 4,051   LOVELY, DAVID Safety Advisor 88,371 595   MARTIN, TERRI Environmental Science Officer 82,441 5,159   MASSEE, TVLER D Airport Manager 98,025 3,581   MCKENZIE, MARK Fire Captain 135,835 3,452   MORIS, DAVID GM, Facilities & Supply Management 156,292 6,269   NEUFELD, RONALD Deputy City Manager 19,975 12,888   O'SBORNE, CHRISTOPHER Senior Planner 88,373 5,976   PENDERGAST, LEE Firefighter 18,220 628   PETENS, IENNIFER Utilites Manager 114,973 7,807   POSLOWSKY, BARRY Roads And Drainage Co-Ordinator 75,883 1,868   | KALYN, WARREN        | Information Technology Manager     | 115,153      | 6,206    |
| KRATZMANN, SCOTT Firefighter 111,124 1,506   LAGOS, DAVID Firefighter 112,693 3,251   LANGFORD, KAREN Recreation & Culture Supervisor 87,733 4,984   LIMOGES, JOSEPH Fleet Services Coordinator 80,794 4,051   LOVELY, DAVID Safety Advisor 88,371 595   MARTIN, TERRI Environmental Science Officer 82,441 5,159   MASESE, TVLER D Airport Manager 98,025 3,581   MCKENZIE, MARK Fire Captain 135,835 3,452   MORRIS, DAVID GM, Facilities & Supply Management 156,522 6,259   NEUFELD, RONALD Deputy City Manager 159,975 12,888   O'BRIEN, CHRISTOPHER Senior Planner 88,373 5,976   PARKER, GRANT Park Operations Supervisor 98,085 5,120   PENDERGAST, LEE Firefighter 108,220 628   PETERS, JENNIFER Utilities Manager 114,973 7,807   POSLOWSKY, BARRY Roads And Drainage Co-Ordinator 75,883 1,868 <td>KLUKAS, ROSE</td> <td>Economic Development Officer</td> <td>113,887</td> <td>14,907</td>   | KLUKAS, ROSE         | Economic Development Officer       | 113,887      | 14,907   |
| LAGOS, DAVID Firefighter 112,693 3,251   LANGFORD, KAREN Recreation & Culture Supervisor 87,733 4,984   LIMOGES, JOSEPH Fleet Services Coordinator 80,794 4,051   LOVELY, DAVID Safety Advisor 88,371 595   MARTIN, TERRI Environmental Science Officer 82,441 5,159   MASSEE, TYLER D Airport Manager 98,025 3,581   MCKENZIE, MARK Fire Captain 135,835 3,452   MORIS, DAVID GM, Facilities & Supply Management 156,292 6,269   NEUFELD, RONALD Deputy City Manager 159,975 12,888   O'SRIEN, CHRIS Crime Analyst 79,731 -   OSBORNE, CHRISTOPHER Senior Planner 88,373 5,976   PARKER, GRANT Parks Operations Supervisor 98,085 5,120   PENDERGAST, LEE Firefighter 108,220 628   POSLOWSKY, BARRY Roads And Drainage Co-Ordinator 75,883 1,868   RALPH, JAMES Engineering Technologist III 88,379 3,585 <td>KOBUS, SCOTT</td> <td>Alarm Room Operator</td> <td>85,151</td> <td>2,802</td>   | KOBUS, SCOTT         | Alarm Room Operator                | 85,151       | 2,802    |
| LANGFORD, KARENRecreation & Culture Supervisor87,7334,984LIMOGES, JOSEPHFleet Services Coordinator80,7944,051LOVELY, DAVIDSafety Advisor88,371595MARTIN, TERRIEnvironmental Science Officer82,4415,159MASSEE, TYLER DAirport Manager98,0253,581MCKENZIE, MARKFire Captain135,8353,452MORRIS, DAVIDGM, Facilities & Supply Management156,2926,269NEUFELD, RONALDDeputy City Manager159,97512,888O'BRIEN, CHRISCrime Analyst79,731-OSBORNE, CHRISTOPHERSenior Planner88,3735,976PARKER, GRANTParks Operations Supervisor98,0855,120PENDERGAST, LEEFirefighter108,220628PETERS, JENNIFERUtilities Manager114,9737,807POSLOWSKY, BARRYRoads And Drainage Co-Ordinator75,8831,868RALPH, JAMESEngineering Technologist III88,3793,585RIPLEY, PAULA ANNEAlarm Room Operator94,982380ROERS, DEBRAFirefighter107,8482,055SARGENT, DEBORAHCity Manager188,86211,483SAXBY, TYLERFirefighter107,8482,055SCHIEFELE, PATRICKFirefighter107,8442,055SCHIEFELE, PATRICKFirefighter107,905944SANDBERG, LORNEWastewater Supervisor98,0153,669SCHUEFLE, PATRICKFirefighter107,905          | KRATZMANN, SCOTT     | Firefighter                        | 111,124      | 1,506    |
| LIMOGES, JOSEPHFleet Services Coordinator80,7944,051LOVELY, DAVIDSafety Advisor88,371595MARTIN, TERRIEnvironmental Science Officer82,4415,159MASSEE, TYLER DAirport Manager98,0253,581MCKENZIE, MARKFire Captain135,8353,452MORRIS, DAVIDGM, Facilities & Supply Management156,2926,269NEUFELD, RONALDDeputy City Manager159,97512,888O'BRIEN, CHRISCrime Analyst79,731-OSBORNE, CHRISTOPHERSenior Planner88,3735,976PARKER, GRANTParks Operations Supervisor98,0855,120PENDERGAST, LEEFirefighter108,220628PETERS, JENNIFERUtilities Manager114,9737,807POSLOWSKY, BARRYRoads And Drainage Co-Ordinator75,8831,868RALPL, JAMESEngineering Technologist III88,3793,585ROEHR, STEVENForeman II89,3293,035ROGERS, DEBRAFirefighter97,4684,248RYKERS, MATTHEWEnvironmental Science Officer83,8652,426SANDBERG, LORNEWastewater Supervisor90,5207,061SARGENT, DEBORAHCity Manager107,8059444SEPHTON, BRADParks Green Space Coordinator76,2863,244SAKBY, TYLERFirefighter107,905944SEPHTON, BRADParks Green Space Coordinator76,2863,244SIETT, MICHELERecreation & Culture S | LAGOS, DAVID         | Firefighter                        | 112,693      | 3,251    |
| LOVELY, DAVIDSafety Advisor88,371595MARTIN, TERRIEnvironmental Science Officer82,4415,159MASSEE, TYLER DAirport Manager98,0253,581MCKENZIE, MARKFire Captain135,8353,452MORRIS, DAVIDGM, Facilities & Supply Management156,2926,269NEUFELD, RONALDDeputy City Manager159,97512,888O'BRIEN, CHRISCrime Analyst79,731-OSBORNE, CHRISTOPHERSenior Planner88,3735,976PARKER, GRANTParks Operations Supervisor98,0855,120PENDERGAST, LEEFirefighter108,220628PETERS, JENNIFERUtilities Manager114,9737,807POSLOWSKY, BARRYRoads And Drainage Co-Ordinator75,8831,868RALPH, JAMESEngineering Technologist III88,3793,585RIPLEY, PAULA ANNEAlarm Room Operator94,982380ROEHR, STEVENForeman II89,3293,035ROGERS, DEBRAFirefighter97,4644,248RYKERS, MATTHEWEnvironmental Science Officer83,86211,483SAXBY, TYLERFirefighter107,8482,055SCHUEFLE, PATRICKFirefighter107,8482,055SCHUEFLE, PATRICKFirefighter107,9053,669STEWART, ANDREWFirefighter102,041660STUART, DONNAAlarm Room Operator80,8261,018STULAPAUGH, COLLEENHuman Resources Manager100,3805,704                   | LANGFORD, KAREN      | Recreation & Culture Supervisor    | 87,733       | 4,984    |
| MARTIN, TERRIEnvironmental Science Officer82,4415,159MASSEE, TYLER DAirport Manager98,0253,581MCKENZIE, MARKFire Captain135,8353,452MORIS, DAVIDGM, Facilities & Supply Management156,9296,269NEUFELD, RONALDDeputy City Manager159,97512,888O'BRIEN, CHRISCrime Analyst79,731-OSBORNE, CHRISTOPHERSenior Planner88,3735,976PARKER, GRANTParks Operations Supervisor98,0855,120PENDERGAST, LEEFirefighter108,220628PETERS, JENNIFERUtilities Manager114,9737,807POSLOWSKY, BARRYRoads And Drainage Co-Ordinator75,8831,868RIPLEY, PAULA ANNEAlarm Room Operator94,9823,035ROGERS, DEBRAFirefighter97,4684,248RYKERS, MATTHEWEnvironmental Science Officer83,8652,426SANBERG, LORNEWastewater Supervisor90,5207,061SARGENT, DEBORAHCity Manager107,905944SEPHTON, BRADParks Green Space Coordinator76,2863,244SIEHT, MICHELERecreation & Culture Supervisor98,0153,669STEWART, ANDREWFirefighter107,905944SIEHT, MICHELERecreation & Culture Supervisor98,0153,669STEWART, DONNAAlarm Room Operator80,8261,018STEWART, DONNAAlarm Room Operator80,8261,018STEWART, DONNA | LIMOGES, JOSEPH      | Fleet Services Coordinator         | 80,794       | 4,051    |
| MASSEE, TYLER DAirport Manager98,0253,581MCKENZIE, MARKFire Captain135,8353,452MORRIS, DAVIDGM, Facilities & Supply Management156,2926,269NEUFELD, RONALDDeputy City Manager159,97512,888O'BRIEN, CHRISCrime Analyst79,731-OSBORNE, CHRISTOPHERSenior Planner88,3735,976PARKER, GRANTParks Operations Supervisor98,0855,120PENDERGAST, LEEFirefighter108,220628PETERS, JENNIFERUtilities Manager114,9737,807POSLOWSKY, BARRYRoads And Drainage Co-Ordinator75,8831,868RALPH, JAMESEngineering Technologist III88,3793,585RIPLEY, PAULA ANNEAlarm Room Operator94,982380ROGERS, DEBRAFirefighter97,4684,248RYKERS, MATTHEWEnvironmental Science Officer83,8652,426SANDBERG, LORNEWastewater Supervisor90,5207,061SARGENT, DEBORAHCity Manager188,86211,483SAXBY, TYLERFirefighter107,905944SCHULTE, CHRISFirefighter97,4721,531SCHULTE, CHRISFirefighter107,905944SEPHTON, BRADParks Green Space Coordinator76,2863,244SIRETT, MICHELERecreation & Culture Supervisor98,0153,646STUART, DONNAAlarm Room Operator80,8261,018STUART, DONNAAlarm Room Operator80,8          | LOVELY, DAVID        | Safety Advisor                     | 88,371       | 595      |
| MCKENZIE, MARKFire Captain135,8353,452MORRIS, DAVIDGM, Facilities & Supply Management156,2926,269NEUFELD, RONALDDeputy City Manager159,97512,888O'BRIEN, CHRISCrime Analyst79,731-OSBORNE, CHRISTOPHERSenior Planner88,3735,976PARKER, GRANTParks Operations Supervisor98,0855,120PENDERGAST, LEEFirefighter108,220628PETERS, JENNIFERUtilities Manager114,9737,807POSLOWSKY, BARRYRoads And Drainage Co-Ordinator75,8831,868RALPH, JAMESEngineering Technologist III88,3793,585RIPLEY, PAULA ANNEAlarm Room Operator94,982380ROERR, STEVENForeman II89,3293,035ROGERS, DEBRAFirefighter97,4684,248RYKERS, MATTHEWEnvironmental Science Officer83,8652,426SANDBERG, LORNEWastewater Supervisor90,5207,061SARGENT, DEBORAHCity Manager188,86211,483SAXBY, TYLERFirefighter97,4721,531SCHUEFELE, PATRICKFirefighter97,4721,531SCHUEFELE, PATRICKFirefighter98,0153,649SIRETT, MICHELERecreation & Culture Supervisor98,0153,244SIRETT, MICHELERecreation & Culture Supervisor98,0153,244SIRETT, MICHELERecreation & Culture Supervisor98,0153,244SIRETT, MICHELERecreatio | MARTIN, TERRI        | Environmental Science Officer      | 82,441       | 5,159    |
| MORRIS, DAVID GM, Facilities & Supply Management 156,292 6,269   NEUFELD, RONALD Deputy City Manager 159,975 12,888   O'BRIEN, CHRIS Crime Analyst 79,731 -   OSBORNE, CHRISTOPHER Senior Planner 88,373 5,976   PARKER, GRANT Parks Operations Supervisor 98,085 5,120   PENDERGAST, LEE Firefighter 108,220 628   PETERS, JENNIFER Utilities Manager 114,973 7,807   POSLOWSKY, BARRY Roads And Drainage Co-Ordinator 75,883 1,868   RALPH, JAMES Engineering Technologist III 88,379 3,585   RIPLEY, PAULA ANNE Alarm Room Operator 94,982 3800   ROEHR, STEVEN Foreman II 89,329 3,035   ROGERS, DEBRA Firefighter 97,468 4,248   RYKERS, MATTHEW Environmental Science Officer 83,865 2,426   SANDBERG, LORNE Wastewater Supervisor 90,520 7,061   SARGENT, DEBORAH City Manager 188,862 11,483  | MASSEE, TYLER D      | Airport Manager                    | 98,025       | 3,581    |
| NEUFELD, RONALDDeputy City Manager159,97512,888O'BRIEN, CHRISCrime Analyst79,731-OSBORNE, CHRISTOPHERSenior Planner88,3735,976PARKER, GRANTParks Operations Supervisor98,0855,120PENDERGAST, LEEFirefighter108,220628PETERS, JENNIFERUtilities Manager114,9737,807POSLOWSKY, BARRYRoads And Drainage Co-Ordinator75,8831,868RALPH, JAMESEngineering Technologist III88,3793,035ROEHR, STEVENForeman II89,3293,035ROGERS, DEBRAFirefighter97,4684,248RYKERS, MATTHEWEnvironmental Science Officer83,8652,426SANDBERG, LORNEWastewater Supervisor90,5207,061SARGENT, DEBORAHCity Manager107,8482,055SCHIEFELE, PATRICKFirefighter107,8482,055SCHIEFELE, PATRICKFirefighter107,905944SEPHTON, BRADParks Green Space Coordinator76,2863,244SRETT, MICHELERecreation & Culture Supervisor98,0153,669STUART, DONNAAlarn Room Operator80,8261,018STUART, DONNAAlarn Room Operator80,8261,018TILLAPAUGH, COLLEENHuman Resources Manager110,3805,704TILLAPAUGH, COLLEENHuman Resources Manager110,3805,704   | MCKENZIE, MARK       | Fire Captain                       | 135,835      | 3,452    |
| O'BRIEN, CHRISCrime Analyst79,731OSBORNE, CHRISTOPHERSenior Planner88,3735,976PARKER, GRANTParks Operations Supervisor98,0855,120PENDERGAST, LEEFirefighter108,220628PETERS, JENNIFERUtilities Manager114,9737,807POSLOWSKY, BARRYRoads And Drainage Co-Ordinator75,8831,868RALPH, JAMESEngineering Technologist III88,3793,585RIPLEY, PAULA ANNEAlarm Room Operator94,982380ROGERS, DEBRAFirefighter97,4684,248RYKERS, MATTHEWEnvironmental Science Officer83,8652,426SANDBERG, LORNEWastewater Supervisor90,5207,061SARGENT, DEBORAHCity Manager107,8482,055SCHIEFELE, PATRICKFirefighter107,905944SEPHTON, BRADParks Green Space Coordinator76,2863,244SIRETT, MICHELERecreation & Culture Supervisor98,0153,669STEWART, ANDREWFirefighter102,041660STUART, DONNAAlarm Room Operator80,8261,018TILLAPAUGH, COLLEENHuman Resources Manager110,3805,704TOEWS, ZAKNetwork Administrator81,3571,318  | MORRIS, DAVID        | GM, Facilities & Supply Management | 156,292      | 6,269    |
| OSBORNE, CHRISTOPHERSenior Planner88,3735,976PARKER, GRANTParks Operations Supervisor98,0855,120PENDERGAST, LEEFirefighter108,220628PETERS, JENNIFERUtilities Manager114,9737,807POSLOWSKY, BARRYRoads And Drainage Co-Ordinator75,8831,868RALPH, JAMESEngineering Technologist III88,3793,585RIPLEY, PAULA ANNEAlarm Room Operator94,982380ROEHR, STEVENForeman II89,3293,035ROGERS, DEBRAFirefighter97,4684,248RYKERS, MATTHEWEnvironmental Science Officer83,8652,426SANDBERG, LORNEWastewater Supervisor90,5207,061SARGENT, DEBORAHCity Manager188,86211,483SAXBY, TYLERFirefighter97,4721,531SCHIEFELE, PATRICKFirefighter107,905944SEPHTON, BRADParks Green Space Coordinator76,2863,244SIRETT, MICHELERecreation & Culture Supervisor98,0153,669STUART, DONNAAlarm Room Operator80,8261,018TILLAPAUGH, COLLEENHuman Resources Manager110,3805,704TOEWS, ZAKNetwork Administrator81,3571,318  | NEUFELD, RONALD      | Deputy City Manager                | 159,975      | 12,888   |
| PARKER, GRANTParks Operations Supervisor98,0855,120PENDERGAST, LEEFirefighter108,220628PETERS, JENNIFERUtilities Manager114,9737,807POSLOWSKY, BARRYRoads And Drainage Co-Ordinator75,8831,868RALPH, JAMESEngineering Technologist III88,3793,585RIPLEY, PAULA ANNEAlarm Room Operator94,982380ROEHR, STEVENForeman II89,3293,035ROGERS, DEBRAFirefighter97,4684,248RYKERS, MATTHEWEnvironmental Science Officer83,8652,426SANDBERG, LORNEWastewater Supervisor90,5207,061SARGENT, DEBORAHCity Manager188,86211,483SAXBY, TYLERFirefighter97,4721,531SCHULTE, CHRISFirefighter107,905944SEPHTON, BRADParks Green Space Coordinator76,2863,244SIRETT, MICHELERecreation & Culture Supervisor98,0153,669STEWART, ANDREWFirefighter102,041660STUART, DONNAAlarm Room Operator80,8261,018TILLAPAUGH, COLLEENHuman Resources Manager110,3805,704TOEWS, ZAKNetwork Administrator81,3571,318   | O'BRIEN, CHRIS       | Crime Analyst                      | 79,731       | -        |
| PENDERGAST, LEEFirefighter108,220628PETERS, JENNIFERUtilities Manager114,9737,807POSLOWSKY, BARRYRoads And Drainage Co-Ordinator75,8831,868RALPH, JAMESEngineering Technologist III88,3793,585RIPLEY, PAULA ANNEAlarm Room Operator94,982380ROEHR, STEVENForeman II89,3293,035ROGERS, DEBRAFirefighter97,4684,248RYKERS, MATTHEWEnvironmental Science Officer83,8652,426SANDBERG, LORNEWastewater Supervisor90,5207,061SARGENT, DEBORAHCity Manager188,86211,483SAXBY, TYLERFirefighter107,8482,055SCHIEFELE, PATRICKFirefighter107,905944SEPHTON, BRADParks Green Space Coordinator76,2863,244SIRETT, MICHELERecreation & Culture Supervisor98,0153,669STEWART, ANDREWFirefighter102,041660STUART, DONNAAlarm Room Operator80,8261,018TILLAPAUGH, COLLEENHuman Resources Manager110,3805,704TOEWS, ZAKNetwork Administrator81,3571,318   | OSBORNE, CHRISTOPHER | Senior Planner                     | 88,373       | 5,976    |
| PETERS, JENNIFERUtilities Manager114,9737,807POSLOWSKY, BARRYRoads And Drainage Co-Ordinator75,8831,868RALPH, JAMESEngineering Technologist III88,3793,585RIPLEY, PAULA ANNEAlarm Room Operator94,982380ROEHR, STEVENForeman II89,3293,035ROGERS, DEBRAFirefighter97,4684,248RYKERS, MATTHEWEnvironmental Science Officer83,8652,426SANDBERG, LORNEWastewater Supervisor90,5207,061SARGENT, DEBORAHCity Manager188,86211,483SAXBY, TYLERFirefighter97,4721,531SCHUEFELE, PATRICKFirefighter97,4721,531SCHULTE, CHRISFirefighter107,905944SEPHTON, BRADParks Green Space Coordinator76,2863,244SIRETT, MICHELERecreation & Culture Supervisor98,0153,669STEWART, ANDREWFirefighter102,041660STUART, DONNAAlarm Room Operator80,8261,018TILLAPAUGH, COLLEENHuman Resources Manager110,3805,704TOEWS, ZAKNetwork Administrator81,3571,318  | PARKER, GRANT        | Parks Operations Supervisor        | 98,085       | 5,120    |
| POSLOWSKY, BARRYRoads And Drainage Co-Ordinator75,8831,868RALPH, JAMESEngineering Technologist III88,3793,585RIPLEY, PAULA ANNEAlarm Room Operator94,982380ROEHR, STEVENForeman II89,3293,035ROGERS, DEBRAFirefighter97,4684,248RYKERS, MATTHEWEnvironmental Science Officer83,8652,426SANDBERG, LORNEWastewater Supervisor90,5207,061SARGENT, DEBORAHCity Manager188,86211,483SAXBY, TYLERFirefighter97,4721,531SCHUEFELE, PATRICKFirefighter97,4721,531SCHULTE, CHRISFirefighter107,905944SIRETT, MICHELERecreation & Culture Supervisor98,0153,669STEWART, ANDREWFirefighter102,041660STUART, DONNAAlarm Room Operator80,8261,018TILLAPAUGH, COLLEENHuman Resources Manager110,3805,704TOEWS, ZAKNetwork Administrator81,3571,318  | PENDERGAST, LEE      | Firefighter                        | 108,220      | 628      |
| RALPH, JAMESEngineering Technologist III88,3793,585RIPLEY, PAULA ANNEAlarm Room Operator94,982380ROEHR, STEVENForeman II89,3293,035ROGERS, DEBRAFirefighter97,4684,248RYKERS, MATTHEWEnvironmental Science Officer83,8652,426SANDBERG, LORNEWastewater Supervisor90,5207,061SARGENT, DEBORAHCity Manager188,86211,483SAXBY, TYLERFirefighter97,4721,531SCHIEFELE, PATRICKFirefighter97,4721,531SCHULTE, CHRISFirefighter107,905944SIRETT, MICHELERecreation & Culture Supervisor98,0153,669STEWART, ANDREWFirefighter102,041660STUART, DONNAAlarm Room Operator80,8261,018TILLAPAUGH, COLLEENHuman Resources Manager110,3805,704TOEWS, ZAKNetwork Administrator81,3571,318  | PETERS, JENNIFER     | Utilities Manager                  | 114,973      | 7,807    |
| RIPLEY, PAULA ANNEAlarm Room Operator94,982380ROEHR, STEVENForeman II89,3293,035ROGERS, DEBRAFirefighter97,4684,248RYKERS, MATTHEWEnvironmental Science Officer83,8652,426SANDBERG, LORNEWastewater Supervisor90,5207,061SARGENT, DEBORAHCity Manager188,86211,483SAXBY, TYLERFirefighter107,8482,055SCHIEFELE, PATRICKFirefighter97,4721,531SCHULTE, CHRISFirefighter107,905944SIRETT, MICHELERecreation & Culture Supervisor98,0153,669STEWART, ANDREWFirefighter102,041660STUART, DONNAAlarm Room Operator80,8261,018TILLAPAUGH, COLLEENHuman Resources Manager110,3805,704TOEWS, ZAKNetwork Administrator81,3571,318  | POSLOWSKY, BARRY     | Roads And Drainage Co-Ordinator    | 75,883       | 1,868    |
| ROEHR, STEVENForeman II89,3293,035ROGERS, DEBRAFirefighter97,4684,248RYKERS, MATTHEWEnvironmental Science Officer83,8652,426SANDBERG, LORNEWastewater Supervisor90,5207,061SARGENT, DEBORAHCity Manager188,86211,483SAXBY, TYLERFirefighter107,8482,055SCHIEFELE, PATRICKFirefighter97,4721,531SCHULTE, CHRISFirefighter107,905944SEPHTON, BRADParks Green Space Coordinator76,2863,244SIRETT, MICHELERecreation & Culture Supervisor98,0153,669STUART, DONNAAlarm Room Operator80,8261,018TILLAPAUGH, COLLEENHuman Resources Manager110,3805,704TOEWS, ZAKNetwork Administrator81,3571,318   | RALPH, JAMES         | Engineering Technologist III       | 88,379       | 3,585    |
| ROGERS, DEBRAFirefighter97,4684,248RYKERS, MATTHEWEnvironmental Science Officer83,8652,426SANDBERG, LORNEWastewater Supervisor90,5207,061SARGENT, DEBORAHCity Manager188,86211,483SAXBY, TYLERFirefighter107,8482,055SCHIEFELE, PATRICKFirefighter97,4721,531SCHULTE, CHRISFirefighter107,905944SEPHTON, BRADParks Green Space Coordinator76,2863,244SIRETT, MICHELERecreation & Culture Supervisor98,0153,669STUART, DONNAAlarm Room Operator80,8261,018TILLAPAUGH, COLLEENHuman Resources Manager110,3805,704TOEWS, ZAKNetwork Administrator81,3571,318   | RIPLEY, PAULA ANNE   | Alarm Room Operator                | 94,982       | 380      |
| RYKERS, MATTHEWEnvironmental Science Officer83,8652,426SANDBERG, LORNEWastewater Supervisor90,5207,061SARGENT, DEBORAHCity Manager188,86211,483SAXBY, TYLERFirefighter107,8482,055SCHIEFELE, PATRICKFirefighter97,4721,531SCHULTE, CHRISFirefighter107,905944SEPHTON, BRADParks Green Space Coordinator76,2863,244SIRETT, MICHELERecreation & Culture Supervisor98,0153,669STEWART, ANDREWFirefighter102,041660STUART, DONNAAlarm Room Operator80,8261,018TILLAPAUGH, COLLEENHuman Resources Manager110,3805,704TOEWS, ZAKNetwork Administrator81,3571,318  | ROEHR, STEVEN        | Foreman II                         | 89,329       | 3,035    |
| SANDBERG, LORNEWastewater Supervisor90,5207,061SARGENT, DEBORAHCity Manager188,86211,483SAXBY, TYLERFirefighter107,8482,055SCHIEFELE, PATRICKFirefighter97,4721,531SCHULTE, CHRISFirefighter107,905944SEPHTON, BRADParks Green Space Coordinator76,2863,244SIRETT, MICHELERecreation & Culture Supervisor98,0153,669STEWART, ANDREWFirefighter102,041660STUART, DONNAAlarm Room Operator80,8261,018TILLAPAUGH, COLLEENHuman Resources Manager110,3805,704TOEWS, ZAKNetwork Administrator81,3571,318   | ROGERS, DEBRA        | Firefighter                        | 97,468       | 4,248    |
| SARGENT, DEBORAHCity Manager188,86211,483SAXBY, TYLERFirefighter107,8482,055SCHIEFELE, PATRICKFirefighter97,4721,531SCHULTE, CHRISFirefighter107,905944SEPHTON, BRADParks Green Space Coordinator76,2863,244SIRETT, MICHELERecreation & Culture Supervisor98,0153,669STEWART, ANDREWFirefighter102,041660STUART, DONNAAlarm Room Operator80,8261,018TILLAPAUGH, COLLEENHuman Resources Manager110,3805,704TOEWS, ZAKNetwork Administrator81,3571,318  | RYKERS, MATTHEW      | Environmental Science Officer      | 83,865       | 2,426    |
| SAXBY, TYLERFirefighter107,8482,055SCHIEFELE, PATRICKFirefighter97,4721,531SCHULTE, CHRISFirefighter107,905944SEPHTON, BRADParks Green Space Coordinator76,2863,244SIRETT, MICHELERecreation & Culture Supervisor98,0153,669STEWART, ANDREWFirefighter102,041660STUART, DONNAAlarm Room Operator80,8261,018TILLAPAUGH, COLLEENHuman Resources Manager110,3805,704TOEWS, ZAKNetwork Administrator81,3571,318   | SANDBERG, LORNE      | Wastewater Supervisor              | 90,520       | 7,061    |
| SCHIEFELE, PATRICKFirefighter97,4721,531SCHULTE, CHRISFirefighter107,905944SEPHTON, BRADParks Green Space Coordinator76,2863,244SIRETT, MICHELERecreation & Culture Supervisor98,0153,669STEWART, ANDREWFirefighter102,041660STUART, DONNAAlarm Room Operator80,8261,018TILLAPAUGH, COLLEENHuman Resources Manager110,3805,704TOEWS, ZAKNetwork Administrator81,3571,318  | SARGENT, DEBORAH     | City Manager                       | 188,862      | 11,483   |
| SCHULTE, CHRISFirefighter107,905944SEPHTON, BRADParks Green Space Coordinator76,2863,244SIRETT, MICHELERecreation & Culture Supervisor98,0153,669STEWART, ANDREWFirefighter102,041660STUART, DONNAAlarm Room Operator80,8261,018TILLAPAUGH, COLLEENHuman Resources Manager110,3805,704TOEWS, ZAKNetwork Administrator81,3571,318  | SAXBY, TYLER         | Firefighter                        | 107,848      | 2,055    |
| SEPHTON, BRADParks Green Space Coordinator76,2863,244SIRETT, MICHELERecreation & Culture Supervisor98,0153,669STEWART, ANDREWFirefighter102,041660STUART, DONNAAlarm Room Operator80,8261,018TILLAPAUGH, COLLEENHuman Resources Manager110,3805,704TOEWS, ZAKNetwork Administrator81,3571,318   | SCHIEFELE, PATRICK   | Firefighter                        | 97,472       | 1,531    |
| SIRETT, MICHELERecreation & Culture Supervisor98,0153,669STEWART, ANDREWFirefighter102,041660STUART, DONNAAlarm Room Operator80,8261,018TILLAPAUGH, COLLEENHuman Resources Manager110,3805,704TOEWS, ZAKNetwork Administrator81,3571,318  | SCHULTE, CHRIS       | Firefighter                        | 107,905      | 944      |
| STEWART, ANDREWFirefighter102,041660STUART, DONNAAlarm Room Operator80,8261,018TILLAPAUGH, COLLEENHuman Resources Manager110,3805,704TOEWS, ZAKNetwork Administrator81,3571,318   | SEPHTON, BRAD        | Parks Green Space Coordinator      | 76,286       | 3,244    |
| STUART, DONNAAlarm Room Operator80,8261,018TILLAPAUGH, COLLEENHuman Resources Manager110,3805,704TOEWS, ZAKNetwork Administrator81,3571,318   | SIRETT, MICHELE      | Recreation & Culture Supervisor    | 98,015       | 3,669    |
| TILLAPAUGH, COLLEENHuman Resources Manager110,3805,704TOEWS, ZAKNetwork Administrator81,3571,318  | STEWART, ANDREW      | Firefighter                        | 102,041      | 660      |
| TOEWS, ZAKNetwork Administrator81,3571,318  | STUART, DONNA        | Alarm Room Operator                | 80,826       | 1,018    |
|   | TILLAPAUGH, COLLEEN  | Human Resources Manager            | 110,380      | 5,704    |
| TRAVANUT, EDForeman II90,4492,027   | TOEWS, ZAK           | Network Administrator              | 81,357       | 1,318    |
|   | TRAVANUT, ED         | Foreman II                         | 90,449       | 2,027    |

### SCHEDULE SHOWING THE REMUNERATION IN RESPECT OF EACH EMPLOYEE

| Employees                 | Position  | Remuneration     | Expenses      |
|---------------------------|---|------------------|---------------|
| TRIPPLE, SUSAN            | Alarm Room Operator   | 81,270           | 189           |
| VANDENDRIES, CRIS         | Firefighter   | 102,985          | 2,677         |
| VATON, JOHN               | Fire Captain  | 129,646          | 1,119         |
| VIAU, NATHALIE            | Water Supervisor  | 98,772           | 5,825         |
| WADE, MARIANNE            | Development Services Manager  | 94,376           | 3,641         |
| WAFFLE, RHIANNON          | Alarm Room Operator   | 85,760           | 4,039         |
| WARK, LYNN                | Recreation & Culture Manager  | 114,793          | 9,773         |
| WESTDORP, BRIAN           | Foreman II  | 92,027           | -             |
| WHARTON, REID             | Fire Captain  | 137,553          | 723           |
| WILLIS, JAMIE             | Firefighter   | 110,873          | -             |
| WIPPER, PETER             | City Clerk  | 114,973          | 3,973         |
| Total employees with rem  | uneration greater than \$75,000   | \$<br>8,883,259  | \$<br>320,917 |
| Add: employees with rem   | uneration less than \$75,000  | 9,460,610        | 222,081       |
| Add: mayor and council    |   | <br>203,092      | 45,122        |
| Total remuneration and ex | cpenses   | \$<br>18,546,961 | \$<br>588,119 |
|                           |   |                  |               |
| Reconciliation            |   |                  |               |
| Total remuneration        |   | \$<br>18,546,961 |               |
| Employer's portion of CPP |   | 889,961          |               |
|                           | nd benefits, severance agreements, non-<br>rd party, allocated overhead and other | 2,730,103        |               |
| Wages and benefits per Co | onsolidated Financial Statements  | \$<br>22,167,024 |               |

# STATEMENT OF SEVERANCE AGREEMENTS

Prepared under the Financial Information Regulation, Schedule 1, subsection 6 (8)

There were two severance agreements made between the City of Campbell River and its non-unionized employees during fiscal year 2017.

One agreement represents 4 months of compensation\*

One agreement represents 8 months of compensation\*

\* "Compensation" means that the agreement was determined based on the value of the salary and benefits. The benefits included pension, medical services plan, extended health, dental, life and accidental death and dismemberment and dependent life insurance.

### SCHEDULE SHOWING TOTAL PAID TO EACH SUPPLIER FOR GOODS AND SERVICES EXCEEDING \$25,000

| Supplier Name                                 | Ar | mount Paid |
|---|----|------------|
| A. WOOD BULLDOZING LTD                        | \$ | 68,104     |
| AB EDIE EQUITIES INC                          |    | 78,750     |
| ACE COURIER SERVICES LTD                      |    | 31,220     |
| ACKLANDS-GRAINGER INC                         |    | 33,610     |
| ACME SUPPLIES LTD                             |    | 58,426     |
| AECON FRONTIER KEMPER JV                      |    | 1,697,751  |
| ANDERSON REFRIGERATION LTD                    |    | 73,313     |
| ANDREW SHERET LIMITED                         |    | 159,020    |
| ARCHIE JOHNSTONE PLUMBING & HEATING LTD       |    | 29,140     |
| ARNIE'S PAINTING INC                          |    | 45,923     |
| ASHDOWN CONSTRUCTION                          |    | 25,707     |
| ASSOCIATED FIRE SAFETY                        |    | 52,904     |
| AUTO-QUIP                                     |    | 77,414     |
| BAILEY WESTERN STAR TRUCKS INC                |    | 296,714    |
| BC HYDRO & POWER                              |    | 1,435,729  |
| BC HYDRO PAYMENT CONTROLS DEPT                |    | 121,813    |
| BC TRANSIT                                    |    | 1,799,966  |
| BEE-LINE TAXI LTD                             |    | 28,576     |
| BELL MOBILITY INC                             |    | 79,670     |
| BERRY & VALE CONTRACTING LTD                  |    | 133,034    |
| BILL HOWICH CHRYSLER LTD                      |    | 136,391    |
| BLACK CREEK FARM & FEED SUPPLY                |    | 38,733     |
| BLACK PRESS GROUP LTD                         |    | 133,048    |
| C & L SUPPLY 1988 LTD                         |    | 38,195     |
| C R METAL FABRICATORS LTD                     |    | 73,990     |
| CAMPBELL RIVER ARTS COUNCIL                   |    | 52,040     |
| CAMPBELL RIVER DISTRICT CONTRACTING           |    | 222,189    |
| CAMPBELL RIVER SENIORS CENTRE SOCIETY (CRSCS) |    | 45,000     |
| CAMPBELL RIVER VOLUNTEER FIRE DEPT NO 1       |    | 64,794     |
| CANADIAN IMPERIAL BANK OF COMMERCE            |    | 75,000     |
| CDW CANADA                                    |    | 112,840    |
| CLARO ENVIROMENTAL TECHNOLOGIES               |    | 87,595     |
| CLEAN TEAM JANITORIAL INC                     |    | 83,883     |
| CLOVERDALE PAINT                              |    | 45,494     |
| COAST ENVIRONMENTAL LTD PORTABLE DIVISION     |    | 41,252     |
| COASTAL ANIMAL CONTROL SERVICES OF BC LTD     |    | 160,897    |
| COHLMEYER ARCHITECTURE LIMITED                |    | 111,089    |
| COMOX VALLEY REGIONAL DISTRICT                |    | 557,112    |
| CRES 1986 LTD                                 |    | 36,433     |
| D.K.I. SERVICES LTD                           |    | 62,885     |
| D.S.G. COMMUNICATIONS LTD.                    |    | 65,550     |
| DA TOWNLEY                                    |    | 1,413,072  |
| DAYTECH LIMITED                               |    | 47,258     |

### SCHEDULE SHOWING TOTAL PAID TO EACH SUPPLIER FOR GOODS AND SERVICES EXCEEDING \$25,000

| Supplier Name  | Amount Paid |
|--|-------------|
| DESTINATION THINK! PROFESSIONAL SERVICES INC             | 581,976     |
| DEVAN GREENHOUSES LTD                                    | 28,697      |
| DEVON TRANSPORT LTD - BUDGET CAR & TRUCK RENTAL          | 80,624      |
| DISCOVERY COAST GREENWAYS LAND TRUST                     | 63,000      |
| DOWNTOWN CAMPBELL RIVER BUSINESS IMPROVEMENT ASSOCIATION | 71,875      |
| DUNCAN ELECTRIC MOTOR LTD                                | 54,038      |
| EB HORSMAN & SON   | 41,970      |
| ED ROSSE PLUMBING LTD                                    | 53,018      |
| EMCON SERVICES INC                                       | 110,661     |
| EMTERRA ENVIRONMENTAL                                    | 1,789,831   |
| ENEX FUELS LTD.  | 294,134     |
| ERAMOSA ENGINEERING INC.                                 | 125,575     |
| ESRI CANADA  | 53,219      |
| FACILITY CONDITION ASSESSMENT PORTFOLIO                  | 178,584     |
| FORTIS BC-NATURAL GAS                                    | 97,853      |
| FRED SURRIDGE LTD  | 36,251      |
| GO FLEET CORPORATION                                     | 30,032      |
| GO4OBJECTIVES LTD  | 30,350      |
| GRAYBAR CANADA   | 31,148      |
| GUILLEVIN INTERNATIONAL CO                               | 47,468      |
| HACH SALES & SERVICE CANADA LP                           | 39,409      |
| HAND-IN-HAND EARLY YEARS NATURE EDUCATION PROGRAM        | 39,396      |
| HENDERSON BILL   | 60,000      |
| HIGHLAND ENGINEERING SERVICES LTD                        | 56,104      |
|  | 248,000     |
| ICBC - INSURANCE CORPORATION OF BC                       | 99,650      |
|  | 50,000      |
| INLAND KENWORTH LTD                                      | 129,520     |
|  | 41,819      |
| JIM CREIGHTON ENTERPRISES                                | 79,814      |
|  | 50,069      |
| KETZA PACIFIC CONSTRUCTION 1993 LTD                      | 124,026     |
|  | 10,169,414  |
| KOERS & ASSOCIATES ENGINEERING LTD                       | 80,546      |
| LAFRENTZ ROAD MARKING DIV OF CDN ROAD BUILDERS INC       | 53,788      |
| LANARC 2015 CONSULTANTS LTD.                             | 28,515      |
| LIDSTONE & COMPANY BARRISTERS AND SOLICITORS             | 31,416      |
| M.J. PAWLOWSKI AND ASSOCIATES                            | 91,205      |
| MAR-TECH UNDERGROUND SERVICES LTD                        | 86,920      |
|  | 38,622      |
| MCELHANNEY CONSULTING SERVICES LTD                       | 88,724      |
| MICROSOFT LICENSING GP WRC-CA<br>MNP LLP                 | 48,866      |
|  | 44,100      |
| MODUS PLANNING DESIGN & ENGAGEMENT                       | 64,495      |

### SCHEDULE SHOWING TOTAL PAID TO EACH SUPPLIER FOR GOODS AND SERVICES EXCEEDING \$25,000

| Supplier Name                                       | Amount Paid |
|---|-------------|
| MONK OFFICE   | 160,586     |
| MORFCO SUPPLIES LTD                                 | 26,496      |
| MUNICIPAL INSURANCE ASSOCIATION OF BRITISH COLUMBIA | 294,173     |
| MUNICIPAL PENSION PLAN                              | 186,940     |
| MUSEUM AT CAMPBELL RIVER                            | 115,023     |
| NATIONAL ENERGY EQUIPMENT INC                       | 396,361     |
| NELSON ROOFING & SHEET METAL LTD                    | 131,784     |
| NEW HORIZONS CARE CORP                              | 91,685      |
| NORTH ISLAND COMMUNICATIONS INC                     | 28,336      |
| OAKCREEK GOLF & TURF LP                             | 79,755      |
| OPUS INTERNATIONAL CONSULTANTS (CANADA)LTD          | 87,353      |
| ORGANIZED CRIME AGENCY OF BC                        | 28,730      |
| OUTLOOK ENGINEERING AND LANDSCAPE ARCHITECTURE      | 51,465      |
| PARAGON STRATEGIC SERVICES LTD                      | 45,310      |
| PERFECTMIND INC                                     | 45,305      |
| PIONEER HOME HARDWARE LTD                           | 52,247      |
| PIPE EYE VIDEO INSPECTIONS AND SERVICES             | 46,108      |
| RALEIGH FIRE SAFETY INC                             | 30,319      |
| RAYLEC POWER LP                                     | 326,727     |
| RBC DOMINION SECURITIES                             | 29,803      |
| RECEIVER GENERAL FOR CANADA E DIVISION FSS          | 270,641     |
| RECEIVER GENERAL FOR CANADA RCMP POLICING           | 6,800,211   |
|   | 223,914     |
| ROBBINS PARKING SERVICE LTD                         | 35,136      |
| ROCKY MOUNTAIN PHOENIX                              | 303,759     |
| ROGERS COMMUNICATIONS CANADA INC                    | 29,989      |
| SAFETY NET SECURITY LTD                             | 63,122      |
| SERVICE PRO PLUMBING & HEATING                      | 43,395      |
| SHEEN ARNOLD MCNEIL                                 | 49,000      |
| SPANMASTER STRUCTURES LTD                           | 67,557      |
| STANTEC CONSULTING LTD                              | 542,178     |
| STEVE MARSHALL FORD 1996 LTD                        | 70,364      |
| STEWART MCDANNOLD STUART                            | 614,688     |
| STICKS 'N STONES NURSERY                            | 48,933      |
|   | 571,117     |
| SUPER SAVE DISPOSAL INC                             | 27,818      |
| SUPERIOR CITY CONTRACTING SERVICES LTD              | 240,565     |
|   | 51,443      |
| SYLVIS ENVIRONMENTAL SERVICES INC                   | 49,970      |
| TAYCO PAVING COMPANY                                | 1,013,871   |
|   | 112,235     |
| TEMPEST DEVELOPMENT GROUP INC.                      | 83,341      |

### SCHEDULE SHOWING TOTAL PAID TO EACH SUPPLIER FOR GOODS AND SERVICES EXCEEDING \$25,000

| Supplier Name                                  | Amount Paid      |
|--|------------------|
| TERASPAN NETWORKS INC                          | 163,429          |
| TETRA TECH CANADA INC                          | 51,740           |
| THINK COMMUNICATIONS INC                       | 44,964           |
| TRADEWIND SCIENTIFIC LTD                       | 31,238           |
| TREMAIN MEDIA                                  | 37,204           |
| TREMCAR INDUSTRIES INC.                        | 61,435           |
| UPLAND CONTRACTING LTD                         | 232,311          |
| UPLAND READY MIX                               | 29,119           |
| US BANK - VISA                                 | 577,129          |
| VADIM COMPUTER MANAGEMENT GROUP LTD            | 43,241           |
| VALLEY TRAFFIC SYSTEMS INC                     | 36,682           |
| VANCOUVER ISLAND TREE SERVICE LTD              | 48,187           |
| VAN-KEL IRRIGATION A DIVISION OF EMCO          | 36,491           |
| WACOR HOLDINGS LTD                             | 313,045          |
|  | 30,453           |
|  | 131,073          |
| WILLOW POINT BUSINESS IMPROVEMENT AREA SOCIETY | 37,555           |
| WILLOW POINT FIRE FIGHTERS<br>WORKSAFE BC      | 61,135<br>97,955 |
| WORKSAFE BC<br>WORLD FUEL SERVICES CANADA      | 762,917          |
| WORLD FOEL SERVICES CANADA                     | 702,917          |
| Total suppliers over \$25,000                  | 42,071,305       |
| Total suppliers under \$25,000                 | 3,580,082        |
| Total suppliers                                | \$ 45,651,387    |

Prepared under the Financial Information Act For the Year Ended December 31, 2017

### SCHEDULE SHOWING TOTAL PAID TO EACH SUPPLIER FOR GOODS AND SERVICES EXCEEDING \$25,000

| Add: Grants exceeding \$25,000  |                   |
|---|-------------------|
| CAMPBELL RIVER ART GALLERY  | 56,500            |
| MUSEUM AT CAMPBELL RIVER  | 179,214           |
| TIDEMARK THEATRE SOCIETY  | 175,000           |
| Total grants over \$25,000  | 410,714           |
| Total suppliers and grants  | \$ 46,062,101     |
| Adjustments   |                   |
| Debt and Lease Principal Payments   | (308,156)         |
| Amortization Expenses   | 8,903,210         |
| Tangible Capital Asset Expenditures   | (17,507,149)      |
| Wages, Salaries and Benefits  | 22,167,024        |
| Insurance allocation  | (99 <i>,</i> 559) |
| Inventory disbursements   | (1,959,756)       |
| Change in accounts payable and accrued expenses, and payments for non-<br>expense items and other | (1,150,092)       |
| Total Expenses per Consolidated Statement of Financial Activities                                 | \$ 56,107,623     |

Prepared under the Financial Information Act For the Year Ended December 31, 2017

### SCHEDULE OF GUARANTEE AND INDEMNITY AGREEMENTS

Prepared under the Financial Information Regulation, Schedule 1, Section 5

This organization has not given any guarantees or indemnities under the *Guarantees and Indemnities Regulation*.



### Independent Auditors' Report

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#### CITY OF CAMPBELL RIVER FINANCIAL REPORTING RESPONSIBILITY For the Year Ended December 31, 2017

The preparation and presentation of the Consolidated Financial Statements is the responsibility of the management of the City of Campbell River. The Consolidated Financial Statements have been prepared pursuant to Section 167 of the Community Charter and in accordance with Canadian public sector accounting standards. The financial information contained herein necessarily involves the use of estimates and judgments, which have been based on careful assessment of the data, made available through the City's information systems. The City maintains a system of internal accounting controls designed to safeguard our assets and provide reliable financial information.

MNP LLP has been appointed by Council of the City of Campbell River as the City's independent auditor. Their report accompanies the Consolidated Financial Statements.

Alaina Maher, CPA, CMA Finance Operations Supervisor

Myriah Foort, CPA, CA Director of Finance / Chief Financial Officer

Insert Auditor Letter Here

#### CITY OF CAMPBELL RIVER CONSOLIDATED STATEMENT OF FINANCIAL POSITION As at December 31, 2017

|   | 2017        | 2016        |
|---|-------------|-------------|
| FINANCIAL ASSETS                                  |             |             |
| Cash and investments (note 2)                     | 77,502,234  | 63,283,775  |
| Accounts receivable (note 4)                      | 5,696,809   | 7,660,638   |
| Inventory held for sale                           | 35,284      | 47,695      |
|   | 83,234,327  | 70,992,108  |
| LIABILITIES                                       |             |             |
| Accounts payable and accrued liabilities (note 5) | 9,093,117   | 11,022,400  |
| Deposits and holdbacks                            | 4,140,309   | 3,157,879   |
| Development cost charges (note 6)                 | 9,556,225   | 7,887,347   |
| Deferred revenue (note 6)                         | 12,933,221  | 9,103,335   |
| Short-term debt (note 7)                          | 4,300,000   | 2,900,000   |
| Capital lease (schedule 1)                        | -           | 13,001      |
| Long-term debt (note 8 & schedule 1)              | 4,535,344   | 2,034,454   |
|   | 44,558,216  | 36,118,416  |
| NET FINANCIAL ASSETS                              | 38,676,111  | 34,873,692  |
| NON FINANCIAL ASSETS                              |             |             |
| Inventory of supplies                             | 316,483     | 308,768     |
| Prepaids  | 145,169     | 106,597     |
| Tangible capital assets (schedule 2)              | 252,433,364 | 241,158,523 |
|   | 252,895,016 | 241,573,888 |
| ACCUMULATED SURPLUS (note 10)                     | 291,571,127 | 276,447,580 |

See Contingent liabilities Note 11.

aher alha

Alaina Maher, CPA, CMA Finance Operations Supervisor

Myriah Foort, CPA, CA Director of Finance / Chief Financial Officer

#### CITY OF CAMPBELL RIVER CONSOLIDATED STATEMENT OF OPERATIONS For the Year Ended December 31, 2017

|  | 2017<br>Budget<br>(see note 13) | 2017<br>Actual | 2016<br>Actual |
|--|---------------------------------|----------------|----------------|
| REVENUE  |                                 |                |                |
| Taxes & parcel taxes (note 12)                     | 30,855,604                      | 31,245,700     | 29,598,161     |
| Payments in lieu of taxes                          | 633,000                         | 695,387        | 624,287        |
| Sale of services                                   | 22,177,580                      | 24,066,511     | 21,026,411     |
| Services provided to other governments             | 1,767,582                       | 1,669,146      | 1,675,204      |
| Transfers from other governments                   | 13,168,538                      | 9,538,502      | 9,555,306      |
| Investment and other income                        | 526,150                         | 1,037,683      | 885,063        |
| Other revenue                                      | 204,253                         | 249,632        | 418,551        |
| Development cost charges recognized                | 304,676                         | 43,343         | 369,205        |
| Contributed tangible capital assets                | -                               | 2,699,892      | 1,354,840      |
| Gain/(loss) on disposal of tangible capital assets | -                               | (14,626)       | 74,126         |
|  | 69,637,383                      | 71,231,170     | 65,581,154     |
| EXPENSES   |                                 |                |                |
| General government                                 | 7,302,588                       | 7,043,186      | 6,785,640      |
| Protective services                                | 16,484,221                      | 15,597,148     | 15,697,225     |
| Transportation services                            | 12,460,310                      | 12,203,639     | 12,047,011     |
| Environmental health services                      | 2,451,306                       | 2,465,339      | 2,354,701      |
| Public health services                             | 180,964                         | 161,069        | 148,508        |
| Development services                               | 1,756,831                       | 1,829,845      | 1,803,185      |
| Parks, recreation and cultural services            | 8,125,378                       | 8,029,730      | 7,778,699      |
| Sewer utility services                             | 4,261,904                       | 4,151,845      | 3,917,430      |
| Water utility services                             | 5,196,400                       | 4,625,822      | 4,242,758      |
|  | 58,219,902                      | 56,107,623     | 54,775,157     |
| ANNUAL SURPLUS                                     | 11,417,481                      | 15,123,547     | 10,805,997     |
| Accumulated Surplus, Beginning of Year             | 276,447,580                     | 276,447,580    | 265,641,583    |
| ACCUMULATED SURPLUS (note 10)                      | 287,865,061                     | 291,571,127    | 276,447,580    |

See Budget legislative compliance Note 13.

#### CITY OF CAMPBELL RIVER CONSOLIDATED STATEMENT OF CHANGES IN NET FINANCIAL ASSETS For the Year Ended December 31, 2017

|   | 2017<br>Budget<br>(see note 13) | 2017<br>Actual | 2016<br>Actual |
|---|---------------------------------|----------------|----------------|
| ANNUAL SURPLUS                                  | 11,417,481                      | 15,123,547     | 10,805,997     |
| TANGIBLE CAPITAL ASSETS                         |                                 |                |                |
| Acquisition of tangible capital assets          | (29,305,458)                    | (17,507,149)   | (17,838,202)   |
| Contributed tangible capital assets             | -                               | (2,699,892)    | (1,354,840)    |
| Proceeds on disposal of tangible capital assets | -                               | 14,364         | 122,636        |
| (Gain)/loss on tangible capital assets          | -                               | 14,626         | (74,126)       |
| Write-off of tangible capital assets            | -                               | -              | 31,587         |
| Amortization                                    | 8,798,500                       | 8,903,210      | 8,828,021      |
|   | (20,506,958)                    | (11,274,841)   | (10,284,924)   |
| OTHER NON-FINANCIAL ASSETS                      | . ,                             | •              | . ,            |
| (Increase)/decrease in inventory of supplies    | -                               | (7,715)        | (32,458)       |
| (Increase)/decrease in prepaids                 | -                               | (38,572)       | 46,971         |
|   | -                               | (46,287)       | 14,513         |
| INCREASE (DECREASE) IN NET FINANCIAL ASSETS     | (9,089,477)                     | 3,802,419      | 535,589        |
| NET FINANCIAL ASSETS, BEGINNING OF YEAR         | 34,873,692                      | 34,873,692     | 34,338,103     |
| NET FINANCIAL ASSETS, END OF YEAR               | 25,784,215                      | 38,676,111     | 34,873,692     |

#### CITY OF CAMPBELL RIVER CONSOLIDATED STATEMENT OF CASH FLOWS For the Year Ended December 31, 2017

|  | 2017         | 2016         |
|--|--------------|--------------|
| OPERATING ACTIVITIES                         |              |              |
| Annual surplus                               | 15,123,547   | 10,805,997   |
| Non-cash items included in annual surplus:   |              |              |
| Long-term debt actuarial adjustment          | (103,957)    | (162,034)    |
| Contributed tangible capital assets          | (2,699,892)  | (1,354,840)  |
| (Gain)/loss on tangible capital assets       | 14,626       | (74,126)     |
| Writedown of tangible capital assets         | -            | 31,587       |
| Amortization expense                         | 8,903,210    | 8,828,021    |
| Decrease in inventory of supplies            | (7,715)      | (32,458)     |
| (Increase)/decrease in prepaids              | (38,572)     | 46,971       |
| Changes in financial assets and liabilities: |              |              |
| Accounts receivable                          | 1,963,829    | (157,968)    |
| Inventory held for resale                    | 12,411       | 19,821       |
| Accounts payable and accrued liabilities     | (1,929,281)  | 3,271,143    |
| Deposits and holdbacks                       | 982,430      | 760,061      |
| Development cost charges                     | 1,668,878    | 496,914      |
| Deferred revenue                             | 3,829,886    | 493,703      |
|  | 27,719,400   | 22,972,792   |
| CAPITAL ACTIVITIES                           |              |              |
| Proceeds on sale of tangible capital assets  | 14,364       | 122,636      |
| Acquisition of tangible capital assets       | (17,507,149) | (17,838,202) |
|  | (17,492,785) | (17,715,566) |
| FINANCING ACTIVITIES                         |              |              |
| Debt proceeds                                | 4,300,000    | 1,600,000    |
| Debt and lease principal repaid              | (308,156)    | (526,605)    |
|  | 3,991,844    | 1,073,395    |
| INCREASE IN CASH AND INVESTMENTS             | 14,218,459   | 6,330,622    |
| CASH AND INVESTMENTS BEGINNING OF YEAR       | 63,283,775   | 56,953,153   |
| CASH AND INVESTMENTS, END OF YEAR            | 77,502,234   | 63,283,775   |

| 643,204 | 456,318            |
|---------|--------------------|
| 282.736 | 332,803            |
|         | 643,204<br>282,736 |

The City of Campbell River ("City") was incorporated as a municipal district in 1947 under the provisions of the *British Columbia Municipal Act*, and was reinforced as a city by letters patent in 2005. Its principal activities are the provision of local government services to the residents of the City, as governed by the *Community Charter and the Local Government Act*.

The notes to the Consolidated Financial Statements are an integral part of these statements. They provide detailed information and explain the significant accounting and reporting policies and principles that form the basis for these statements. They also provide relevant supplementary information and explanations which cannot be conveniently expressed in the Consolidated Financial Statements.

#### 1. Significant accounting policies

#### a) Basis of presentation

The Consolidated Financial Statements of the City are the representations of management prepared in accordance with Canadian public sector accounting standards. Budget information has been aggregated to comply with these reporting standards.

#### b) Reporting entity

The Consolidated Financial Statements reflect the assets, liabilities, revenues, expenses and changes in financial position of the reporting entity which comprises all the organizations that are accountable for the administration of their financial affairs and resources to Council and are owned or controlled by the City. All inter-fund balances and transactions are eliminated.

The Cemetery Trust Funds administered by the City are specifically excluded from the Consolidated Financial Statements and are reported separately (Note 3).

#### c) Accrual accounting

Items recognized in the financial statements are accounted for in accordance with the accrual basis of accounting. The accrual basis of accounting recognizes the effect of transactions and events in the period in which they occur, regardless of whether there has been a receipt or payment of cash or its equivalent. Assets are recognized until the future economic benefit underlying the asset is partly or wholly used or lost. Liabilities are recognized until the obligation or condition(s) underlying the liability is partly or wholly satisfied.

#### d) Revenue recognition

Revenue is recorded in the period in which the transactions or events that gave rise to the revenue occur. Following are the types of revenue received and a description of their recognition:

i) Taxation

Taxes for Municipal Purposes are recognized in the year levied. Levies imposed by other taxing authorities (Note 12) are not included in these financial statements.

ii) Sale of services

Sale of services are recognized in the year that the service is provided or the amount is earned, provided the amount can be estimated and collection is reasonably assured.

iii) Transfers from other governments

The City recognizes a government transfer as revenue when the transfer is authorized and all eligibility criteria, if any, have been met. A government transfer with stipulations giving rise to an obligation that meets the definition of a liability is recognized as a liability. In such circumstances, the City recognizes revenue as the liability is settled. Transfers of non-depreciable assets are recognized in revenue when received or receivable.

iv) Other revenue

Investment income, taxation penalties and actuarial earnings are recorded in the year they are earned, provided the amount can be estimated and collection is reasonably assured.

v) Development cost charges and other deferred revenues

Development cost charges are recognized in the year that they are used to fund an eligible capital project that has been authorized by bylaw. Receipts which are restricted by agreement with external parties are reported as Deferred Revenue at the time they are received. When the qualifying expenses are incurred the related Deferred Revenue is brought into revenue. Deferred Revenues are comprised of the amounts shown in Note 6.

#### e) Cash and investments

Investments are held with the Municipal Finance Authority of BC (MFA). The Money Market Fund provides a method by which municipalities in British Columbia can access high quality investments not otherwise available to them while retaining a high degree of security and liquidity. The interest rate is variable and the funds are redeemable upon 24 hours notice. The carrying value of investments is based on the cost method whereby the cost of the investment is adjusted to reflect investment income, which is accruing, and any permanent decline in market value. The investment balances detailed in Note 2 are reported at market value which is also cost on December 31, 2017.

#### f) Long-term debt

All long-term debt is borrowed from the Municipal Finance Authority of BC (MFA). Interest payments and actuarial earnings related to long-term debt obligations are recorded on an accrual basis. Actuarial revenue is investment earnings on the City's principal payments made to, and invested by, the MFA, prior to the MFA using these funds to retire the related debt. The actuarial interest rate is set when the debt is issued to the City and may be adjusted by MFA during the term of the debt if market conditions dictate that the rate can no longer be achieved. The rates of interest on outstanding debt are 2.80% to 5.15% as disclosed on Schedule 1. Actual actuarial earnings beyond the set rate are paid to the City when the related debt is retired. Actuarial revenue is recognized and compounded annually starting in the second year of the debt term.

#### g) Financial instruments

The City's financial instruments consist of cash and investments, accounts receivable, accounts payable and accrued liabilities, deposits and holdbacks, short-term and long-term debt. Unless otherwise noted, it is management's opinion that the City is not exposed to significant interest, currency or credit risk arising from these financial instruments. Interest rates for the capital lease and long-term debt are set at fixed rates for the term. The City does not have significant foreign currency denominated transactions. Accounts receivable are due from a broad base of customers, except as otherwise commented on in Note 4.

#### h) Non-financial assets

The City's non-financial assets consist of inventory of supplies, prepaids, and tangible capital assets. Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of goods and services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations. Intangible assets, such as water rights and mineral resources, are not recorded in the financial statements.

#### i) Tangible capital assets

Tangible capital assets are recorded at cost, net of disposals, write-downs and amortization. The useful life is applied on a straight line basis to calculate amortization that is calculated when the asset is put in use. In the year of addition amortization is calculated at one-half and no amortization is recorded in the year of disposal.

The estimated useful lives that the City uses to amortize its tangible capital assets are:

| Asset                            | Useful life (yrs) |
|----------------------------------|-------------------|
| Land                             | N/A               |
| Buildings                        | 20-60             |
| Furniture, machinery & equipment | 3-25              |
| Drainage infrastructure          | 30-80             |
| Roads, bridges & highways        | 15-60             |
| Marine infrastructure            | 30-40             |
| Sewer infrastructure             | 20-60             |
| Water infrastructure             | 20-60             |

Carrying costs directly attributable to the acquisition, construction or development activity, excluding interest costs, are capitalized to the point in time the asset is substantially complete and ready for use. Contributions of tangible capital assets are recorded at fair value at the date of contribution.

ii) Inventory

Inventories are recorded at the lower of cost and net realizable value. Cost is determined using the weighted average cost basis.

#### i) Use of estimates/measurement uncertainty

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities, and the reported amounts of revenues and expenses during the reporting period. Significant areas requiring use of management estimates relate to the useful lives of tangible capital assets, determination of employee future benefits, accrual for retroactive wages and the outcome of litigation and claims. Accounts receivable are recorded after considering the collectability of the amounts and setting up an allowance for doubtful accounts, if necessary. Actual results will depend on future economic events and could differ from the estimates. Adjustments, if any, will be reflected in the period of settlement or upon a change in the estimate. Liabilities for contaminated sites are estimated based on the best information available regarding potentially contaminated sites that the City is responsible for.

#### j) Liability for contaminated sites

A liability for remediation of a contaminated site is recognized at the best estimate of the amount required to remediate the contaminated site when contamination exceeding an environmental standard exists, the City is either directly responsible or accepts responsibility, it is expected that future economic benefits will be given up, and a reasonable estimate of the amount is determinable. The best estimate of the liability includes all costs directly attributable to remediation activities and is reduced by expected net recoveries based on information available at December 31, 2017.

At each financial reporting date, the City reviews the carrying amount of the liability. Any revisions required to the amount previously recognized is accounted for in the period revisions are made. The City continues to recognize the liability until it is settled or otherwise extinguished. Disbursements made to settle the liability are deducted from the reported liability when they are made.

#### k) Recent accounting pronouncements

i) PS 3210 Assets

In June 2015, new PS 3210 Assets was included in the CPA Canada Public Sector Accounting Handbook (PSA HB). The new Section provides guidance for applying the definition of assets set out in PS 1000 Financial Statement Concepts. The main features of this standard are as follows:

Assets are defined as economic resources controlled by a government as a result of past transactions or events and from which future economic benefits are expected to be obtained.

Economic resources can arise from such events as agreements, contracts, other government's legislation, the government's own legislation, and voluntary contributions.

The public is often the beneficiary of goods and services provided by a public sector entity. Such assets benefit public sector entities as they assist in achieving the entity's primary objective of providing public goods and services.

A public sector entity's ability to regulate an economic resource does not, in and of itself, constitute control of an asset, if the interest extends only to the regulatory use of the economic resource and does not include the ability to control access to future economic benefits.

A public sector entity acting as a trustee on behalf of beneficiaries specified in an agreement or statute is merely administering the assets, and does not control the assets, as future economic benefits flow to the beneficiaries.

An economic resource may meet the definition of an asset, but would not be recognized if there is no appropriate basis for measurement and a reasonable estimate cannot be made, or if another Handbook Section prohibits its recognition. Information about assets not recognized should be disclosed in the notes.

The standard is effective for fiscal years beginning on or after April 1, 2017. Earlier adoption is permitted.

The City does not expect application of the new Standard to have a material effect on the consolidated financial statements.

#### ii) PS 3320 Contingent Assets

In June 2015, new PS 3320 Contingent Assets was included in the CPA Canada Public Sector Accounting Handbook (PSA HB). The new Section establishes disclosure standards on contingent assets. The main features of this standard are as follows:

Contingent assets are possible assets arising from existing conditions or situations involving uncertainty. That uncertainty will ultimately be resolved when one or more future events not wholly within the public sector entity's control occurs or fails to occur.

Resolution of the uncertainty will confirm the existence or non-existence of an asset.

Passing legislation that has retroactive application after the financial statement date cannot create an existing condition or situation at the financial statement date.

Elected or public sector entity officials announcing public sector entity intentions after the financial statement date cannot create an existing condition or situation at the financial statement date.

Disclosures should include existence, nature, and extent of contingent assets, as well as the reasons for any non-disclosure of extent, and the bases for any estimates of extent made.

When a reasonable estimate can be made, disclosure should include a best estimate and a range of possible amounts (or a narrower range of more likely amounts), unless such a disclosure would have an adverse impact on the outcome.

The standard is effective for fiscal years beginning on or after April 1, 2017. Earlier adoption is permitted.

The City does not expect application of the new Standard to have a material effect on the consolidated financial statements.

#### iii) PS 3380 Contractual Rights

In June 2015, new PS 3380 Contractual Rights was included in the CPA Canada Public Sector Accounting Handbook (PSA HB). This new Section establishes disclosure standards on contractual rights, and does not include contractual rights to exchange assets where revenue does not arise. The main features of this standard are as follows:

Contractual rights are rights to economic resources arising from contracts or agreements that will result in both an asset and revenue in the future.

Until a transaction or event occurs under a contract or agreement, an entity only has a contractual right to an economic resource. Once the entity has received an asset, it no longer has a contractual right.

Contractual rights are distinct from contingent assets as there is no uncertainty related to the existence of the contractual right.

Disclosures should include descriptions about nature, extent, and timing.

The standard is effective for fiscal years beginning on or after April 1, 2017. Earlier adoption is permitted.

The City does not expect application of the new Standard to have a material effect on the consolidated financial statements.

iv) PS 2200 Related Party Disclosures

In March 2015, the Public Sector Accounting Board (PSAB) issued a new standard, PS 2200 Related Party Disclosures.

This new Section defines a related party and established disclosures required for related party transactions. Disclosure of information about related party transactions and the relationship underlying them is required when they have occurred at a value different from that which would have been arrived at if the parties were unrelated, and they have, or could have, a material financial effect on the financial statements.

This Section is effective for fiscal years beginning on or after April 1, 2017. Early adoption is permitted.

The City does not expect application of the new Standard to have a material effect on the consolidated financial statements.

v) PS 3420 Inter-entity Transactions

In March 2015, the Public Sector Accounting Board (PSAB) issued new PS 3420 Inter-entity Transactions. The new Section establishes standards on how to account for and report transactions between public sector entities that comprise a government's reporting entity from both a provider and recipient perspective. The main features of the new Section are:

Under a policy of cost allocation, revenues and expenses are recognized on a gross basis.

Transactions are measured at the carrying amount, except in specific circumstances.

A recipient may choose to recognize unallocated costs for the provision of goods and services and measure them at the carrying amount, fair value or other amount dictated by policy, accountability structure or budget practice.

The transfer of an asset or liability for nominal or no consideration is measured by the provider at the carrying amount and by the recipient at the carrying amount or fair value.

Inter-entity transactions are considered in conjunction with PS 2200 Related Party Disclosures.

The standard is effective for fiscal years beginning on or after April 1, 2017. Earlier adoption is permitted.

The City does not expect application of the new Standard to have a material effect on the consolidated financial statements.

#### vi) PS 3430 Restructuring Transactions

In June 2015, new PS 3430 Restructuring Transactions was included in the CPA Canada Public Sector Accounting Handbook (PSA HB). The new Section establishes disclosure standards on contingent assets. The main features of this standard are as follows:

A restructuring transaction is defined separately from an acquisition. The key distinction between the two is the absence of an exchange of consideration in a restructuring transaction.

A restructuring transaction is defined as a transfer of an integrated set of assets and/or liabilities, together with related program or operating responsibilities that does not involve an exchange of consideration.

Individual assets and liabilities transferred in a restructuring transaction are derecognized by the transferor at their carrying amount and recognized by the recipient at their carrying amount with applicable adjustments.

The increase in net assets or net liabilities resulting from recognition and derecognition of individual assets and liabilities received from all transferors, and transferred to all recipients in a restructuring transaction, is recognized as revenue or as an expense.

Restructuring-related costs are recognized as expenses when incurred.

Individual assets and liabilities received in a restructuring transaction are initially classified based on the accounting policies and circumstances of the recipient at the restructuring date.

The financial position and results of operations prior to the restructuring date are not restated.

Disclosure of information about the transferred assets, liabilities and related operations prior to the restructuring date by the recipient is encouraged but not required.

The Section is effective for new restructuring transactions that occur in fiscal periods beginning on or after April 1, 2018. Earlier application is permitted.

The City does not expect application of the new Standard to have a material effect on the consolidated financial statements.

#### 2. Cash and investments

|  | 2017       | 2016       |
|--|------------|------------|
| General operating fund                       | 63,604,773 | 51,918,509 |
| Development cost charges deferred revenue    | 9,556,225  | 7,887,347  |
| Capital lending reserve fund                 | 2,797,795  | 2,382,769  |
| Parks acquisition & development reserve fund | 906,797    | 676,994    |
| Parkland acquisition reserve fund            | 487,488    | 418,156    |
| Other bank investments (Scotia investment)   | 149,156    | -          |
|  | 77,502,234 | 63,283,775 |

#### 3. Trust funds

The City holds trust funds under British Columbia law for purposes of maintaining public cemeteries. These funds are excluded from the Consolidated Financial Statements and are comprised of the following:

|                             | December 31,<br>2016 | Collections | Expenses | December 31,<br>2017 |
|-----------------------------|----------------------|-------------|----------|----------------------|
| CR Municipal Cemetery       | 317,654              | 4,766       | -        | 322,420              |
| Elk Falls Memorial Cemetery | 221,468              | 11,816      | -        | 233,284              |
|                             | 539,122              | 16,582      | -        | 555,704              |

#### 4. Accounts receivable

|                            | 2017      | 2016      |
|----------------------------|-----------|-----------|
| Property taxes             | 1,502,163 | 1,314,838 |
| Due from other governments | 2,457,681 | 5,315,080 |
| Other                      | 1,736,965 | 1,030,720 |
|                            | 5,696,809 | 7,660,638 |

Other receivables includes from one customer an amount of \$652,133 (2016 - \$702,323) which is a structured payment established through a local service agreement and is collected as part of the annual tax levy with the final payment occurring in 2027. The annual repayment amount is \$81,353 based on an interest rate of 4.71% over the 19 year repayment term.

#### 5. Accounts payable and accrued liabilities

|                            | 2017      | 2016       |
|----------------------------|-----------|------------|
| Trade accounts payable     | 2,142,971 | 3,749,895  |
| Due to other governments   | 2,497,419 | 2,752,992  |
| Accrued liabilities        | 317,220   | 638,139    |
| Accrued wages and benefits | 4,086,993 | 3,851,769  |
| Accrued interest           | 48,514    | 29,605     |
|                            | 9,093,117 | 11,022,400 |

Included in accrued liabilities is a liability for a contaminated site the City owns. The site is contaminated from its former use and requires remediation to an acceptable environmental standard. The City has estimated that the necessary remediation will cost approximately \$190,000 (2016 - \$300,000) based on a letter of opinion from the City's consultant.

Full-time permanent employees receive up to one-third or one-sixth of their sick bank on retirement, per their respective collective agreement. Permanent employees are also entitled to awards of supplemental vacation on certain anniversary years. The value of the liabilities for sick leave and supplemental vacation as at December 31, 2017 are calculated by an Actuary engaged by the City and reflect the likelihood that eligible employees will become entitled to such benefits. There are no additional liabilities accrued for these amounts as they are included in the sick leave, vacation, and banked overtime liability accounts:

#### Accrued wages and benefits:

| conded wages and benefits.             |           |           |
|--|-----------|-----------|
|  | 2017      | 2016      |
| Employee future benefits               | 1,586,000 | 1,568,300 |
| Vacation liability                     | 1,215,079 | 1,139,851 |
| Banked overtime liability              | 264,112   | 227,487   |
| Wages and other accruals               | 1,021,802 | 916,131   |
|  | 4,086,993 | 3,851,769 |
| Employee future benefits:              |           |           |
|  | 2017      | 2016      |
| Accrued benefit obligation - beginning | 1,568,300 | 1,532,300 |
| Current service cost                   | 127,200   | 125,900   |
| Interest cost                          | 53,500    | 49,600    |
| Benefits paid                          | (87,100)  | (50,500)  |
| Recognition of Actuarial loss/gain     | (75,900)  | (89,000)  |
|  | 1,586,000 | 1,568,300 |
|  | 0.000/    | 0.000/    |
| Discount rate                          | 2.90%     | 3.30%     |
| Inflation rate                         | 2.50%     | 2.50%     |

#### 6. Deferred revenue

Included in deferred revenue are contributions from developers collected under the Development Cost Charges (DCC) Bylaw. These contributions will be recognized as revenue in future years when these funds are used for expenses as permitted by the Development Cost Charges Bylaw and the relevant sections of the *Local Government Act*, unless otherwise authorized by the Ministry of Municipal Affairs and Housing.

The funded DCC's are disclosed as short-term investments in Note 2 (2017 - \$9,556,225, 2016 - \$7,887,347).

|                           | December 31,<br>2016 | Transfers   | Collections | December 31,<br>2017 |
|---------------------------|----------------------|-------------|-------------|----------------------|
| Development cost charges  |                      |             |             |                      |
| Park development          | 594,730              | 9,505       | 115,857     | 701,082              |
| Parkland acquisition      | 174,048              | -           | 239,315     | 413,363              |
| Roads                     | 3,304,518            | 3,808       | 416,317     | 3,717,027            |
| Sanitary sewer            | 470,911              | 39,535      | 261,906     | 693,282              |
| Storm drains              | 725,089              | -           | 239,902     | 964,991              |
| Water                     | 2,618,051            | -           | 448,429     | 3,066,480            |
|                           | 7,887,347            | 52,848      | 1,721,726   | 9,556,225            |
| Deferred revenue          |                      |             |             |                      |
| Future local improvements | 2,627,178            | 3,750       | -           | 2,630,928            |
| Prepaid property taxes    | 1,707,483            | (3,208,221) | 3,789,103   | 2,288,365            |
| Community Works Fund      | 3,900,939            | (937,080)   | 1,424,064   | 4,387,923            |
| Parkland acquisition      | 418,156              | -           | 69,332      | 487,488              |
| Other                     | 449,578              | (617,157)   | 3,306,096   | 3,138,517            |
|                           | 9,103,335            | (4,758,708) | 8,588,595   | 12,933,221           |
|                           | 16,990,682           | (4,705,860) | 10,310,321  | 22,489,446           |

#### 7. Short-term debt

Short-term financing is secured through the Municipal Finance Authority of BC for capital initiatives approved under loan authorizations. Interest is calculated daily on a variable rate basis at prime less 1.28%. In 2017 the rate averaged at 1.52% (2016 - 1.39%). Short-term borrowing is replaced by long-term debt periodically when balances and interest rates are considered appropriate. The outstanding short-term debt balance at the end of 2017 will be transferred to long-term in spring of 2018.

#### 8. Long-term debt

Debt is reported at the gross amount. See Schedule 1 for maturity dates, interest rates and payments in the year. The principal payments for the next five years are:

| Year | General | Sewer  | Water   | Total   |
|------|---------|--------|---------|---------|
| 2018 | 209,033 | 49,891 | 155,923 | 414,847 |
| 2019 | 84,846  | 49,891 | 155,923 | 290,660 |
| 2020 | 84,846  | 49,891 | 155,923 | 290,660 |
| 2021 | 84,846  | 49,891 | 155,923 | 290,660 |
| 2022 | 84,846  | 49,891 | 155,923 | 290,660 |

The City has no debt assumed by others on its behalf, and has not directly assumed any debt for others (Note 11b).

#### 9. Municipal Finance Authority debt reserve fund

The Municipal Finance Authority (MFA) of British Columbia provides capital financing for regional districts and their member municipalities. The MFA is required to establish a debt reserve fund. Each regional district, through its member municipalities who share in the proceeds of a debt issue, is required to pay into the debt reserve fund certain amounts set out in the debt agreements. The MFA pays into the debt reserve fund these monies from which interest earned thereon less administrative expenses becomes an obligation to the regional districts. It must then use this fund if at any time there are insufficient funds to meet payments on its obligations. When this occurs the regional districts may be called upon to restore the fund.

Upon the maturity of a debt issue, the unused portion of the debt reserve fund established for that issue will be discharged to the City. The proceeds from these discharges will be credited to income in the year they are received. The City's MFA debt reserve fund is:

|         | 2017   | 2016   |
|---------|--------|--------|
| General | 42,065 | 83,143 |
| Sewer   | 12,258 | 12,023 |
| Water   | 29,428 | -      |
|         | 83,750 | 95,166 |

#### 10. Accumulated surplus

|                                       | 2017        | 2016        |
|---------------------------------------|-------------|-------------|
| Unappropriated surplus                |             |             |
| General                               | 4,501,515   | 4,544,765   |
| Sewer                                 | 800,000     | 800,000     |
| Water                                 | 850,000     | 850,000     |
|                                       | 6,151,515   | 6,194,765   |
| Non-statutory reserves                |             |             |
| General                               | 9,642,866   | 8,648,894   |
| Airport                               | 407,055     | 375,777     |
| Sewer                                 | 16,652,366  | 13,391,485  |
| Water                                 | 11,414,711  | 8,565,828   |
|                                       | 38,116,998  | 30,981,984  |
| Statutory reserves                    |             |             |
| Capital lending                       | 2,797,795   | 2,382,769   |
| Parkland acquisition & development    | 906,797     | 676,994     |
|                                       | 3,704,592   | 3,059,763   |
| Investment in tangible capital assets | 243,598,022 | 236,211,068 |
| Total                                 | 291,571,127 | 276,447,580 |

The Unappropriated surplus is available to temporarily finance operations until planned revenues including property taxes are received, or for other operating or capital purposes as determined by Council.

The Non-statutory reserves have been set aside by decision of Council for a specified purpose. In the normal course of operations, these funds will be used to finance the future services or capital works for which they have been appropriated.

The Statutory reserves have been established by bylaw in accordance with the Community Charter and their use is restricted by legislation. In the normal course of operations, these funds will be used to finance the future services or capital works for which they have been appropriated.

Investment in tangible capital assets includes the net book value of capital assets for all City funds (General, Airport, Sewer, Water), less debt or leases outstanding on those assets.

#### 11. Contingent liabilities

#### a) Pension liability

The municipality and its employees contribute to the Municipal Pension Plan (a jointly trusteed pension plan). The board of trustees, representing plan members and employers, is responsible for administering the plan, including investment of the assets and administration of benefits. The Plan is a multi-employer defined benefit pension plan. Basic pension benefits provided are based on a formula. As at December 31, 2016, the plan has about 193,000 active members and approximately 90,000 retired members. Active members include approximately 38,000 contributors from local governments.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the plan. The actuary's calculated contribution rate is based on the entry- age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for average future entrants to the plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent valuation for the Municipal Pension Plan as at December 31, 2015, indicated a \$2.224 billion funding surplus for basic pension benefits on a going concern basis. As a result of the 2015 basic account actuarial valuation surplus and pursuant to the joint trustee agreement, \$1.927 billion was transferred to the rate stabilization account and \$297 million of the surplus ensured the required contribution rates remained unchanged.

The City of Campbell River paid \$1,768,964 (2016 - \$1,660,468) for employer contributions, while employees contributed \$1,398,399 (2016 - \$1,331,153) to the Plan in fiscal 2017. The City of Campbell River expects to pay \$1,768,035 for employer contributions in the next fiscal year.

The next valuation will be as at December 31, 2018, with results available in 2019.

Employers participating in the plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the plan records accrued liabilities and accrued assets for the plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to individual employers participating in the plan.

#### b) Regional District debt

Debt issued by the Strathcona Regional District is a direct joint and several liability of the Regional District and each member municipality, including the City of Campbell River. Readers are referred to the Strathcona Regional District 2017 Audited Financial Statements for specific information and detail.

#### c) Other claims and contingent liabilities

In the course of a year, the City is faced with lawsuits, assessment appeals on property values, and other claims for damages and management assess the exposure to be insignificant. As at December 31, 2017 there existed several claims which management believes may be successful against the City. The City has recorded a liability for these claims, as it believes a reasonable estimate can be made. An accrued liability of \$132,229 (2016 - \$340,355) has been recorded for these claims.

#### 12. Property tax collections for other governments

|   | 2017       | 2016       |
|---|------------|------------|
| BC Assessment Authority                     | 278,662    | 313,819    |
| Comox Strathcona Regional Hospital District | 4,221,769  | 4,256,969  |
| Comox Strathcona Regional Solid Waste Board | 976,520    | 494,627    |
| Municipal Finance Authority                 | 1,116      | 1,050      |
| Provincial School Levy                      | 14,528,668 | 14,514,449 |
| Strathcona Regional District                | 5,842,546  | 5,455,367  |
| Regional Library                            | 1,462,850  | 1,378,870  |
|   | 27,312,131 | 26,415,151 |

#### 13. Budget legislative compliance

The following table reconciles the difference between the Statement of Operations Surplus/Deficit and the Financial Plan (Budget) balance, where sources of funds equal use of funds, demonstrating how the City has complied with the legislative requirement for a balanced budget.

The budget amounts presented throughout these financial statements are based on the Ten Year Financial Plan bylaw adopted by Council on December 14, 2016, to the exception of the amounts noted below.

| Adjustments to the 2018-2027 Financial Plan Annual Surplus: |              |
|---|--------------|
| Annual surplus, as per Statement of Operations              | 11,417,481   |
| Adjustments for non-cash item:                              |              |
| Amortization offset   | 8,798,500    |
| Debt proceeds   | 6,810,278    |
| Debt principal repayments                                   | (743,665)    |
| Capital expenses  | (29,305,458) |
| Net transfer (to)/from reserves & unappropriated surplus    | 3,022,863    |
|   |              |

#### 14. Segmented reporting

The City of Campbell River provides various City services within various divisions. The consolidated schedule segmented reporting as disclosed in Schedule 3 reflects those functions offered by the City as summarized below:

**General government** - activities related to the administration of the City as a whole including central administration, finance, human resources, information technology and legislative operations.

**Protective services** - activities related to providing for the security of the property and citizens of the City including policing, fire protection, emergency planning, building inspection, animal control and bylaw enforcement.

**Transportation services** - activities related to transportation and transit services including airport operations, maintenance of roads, sidewalks, street lighting and signage.

Environmental health services - activities related to solid waste management.

Public health services - activities related to child care, victim services and cemetery maintenance.

Development services - activities related to economic development, community planning and development.

**Parks, recreation & cultural services** - activities related to all recreation and cultural services including the maintenance of parks, recreation and fitness programs as well cultural facilities including the museum.

**Sewer utility services** - activities related to gathering, transporting, storing, treating and discharging sewage and reclaimed water.

Water utility services - activities related to treating, storing, supplying and transporting water.

#### 15. Comparative figures

Certain comparative figures have been reclassified to conform with the current year's presentation.

#### CITY OF CAMPBELL RIVER FINANCIAL STATEMENTS CONSOLIDATED SCHEDULE OF LONG-TERM LIABILITIES As at December 31, 2017

| Bylaw      | Description       | Maturity<br>Date | Interest<br>Rate % | Balance at<br>Dec 31, 2016 | Debt<br>Issued | Principal<br>Payments | Actuarial<br>Adjust | Balance at<br>Dec 31, 2017 |
|------------|-------------------|------------------|--------------------|----------------------------|----------------|-----------------------|---------------------|----------------------------|
| Long-tern  | •                 |                  |                    |                            |                |                       |                     |                            |
| Genera     | I                 |                  |                    |                            |                |                       |                     |                            |
| 2964       | Issue #102        | 12/01/17         | 4.82               | 20,746                     | -              | 14,576                | 6,170               | -                          |
| 2966       | Issue #102        | 12/01/17         | 4.82               | 17,782                     | -              | 12,494                | 5,288               | -                          |
| 2967       | Issue #102        | 12/01/17         | 4.82               | 13,040                     | -              | 9,162                 | 3,878               | -                          |
| 3303       | Issue #103        | 23/04/23         | 4.65               | 104,985                    | -              | 9,713                 | 3,580               | 91,693                     |
| 2964       | Issue #104        | 20/11/18         | 5.15               | 138,245                    | -              | 49,516                | 18,250              | 70,478                     |
| 2966       | Issue #104        | 20/11/18         | 5.15               | 152,661                    | -              | 54,681                | 20,154              | 77,827                     |
| 3074       | Issue #104        | 20/11/18         | 5.15               | 55,809                     | -              | 19,990                | 7,368               | 28,452                     |
| 3301       | Issue #104        | 20/11/23         | 5.15               | 370,056                    | -              | 34,235                | 12,618              | 323,204                    |
| 3302       | Issue #104        | 20/11/23         | 5.15               | 269,916                    | -              | 24,971                | 9,203               | 235,742                    |
| 3302       | Issue #106        | 10/13/24         | 4.13               | 80,853                     | -              | 6,668                 | 2,107               | 72,078                     |
| 3301       | Issue #112        | 06/10/25         | 3.73               | 123,996                    | -              | 9,260                 | 2,457               | 112,279                    |
| 0001       | 10000 // 112      | 00,10,20         | 0.10               | 1,348,089                  | -              | 245,264               | 91,073              | 1,011,754                  |
|            |                   |                  |                    | .,0.0,000                  |                | 2.0,201               | 01,010              | .,•,.•.                    |
| Sanitar    | y Sewer           |                  |                    |                            |                |                       |                     |                            |
| 3345       | ,<br>Issue #112   | 06/10/25         | 3.73               | 300,934                    | -              | 22,474                | 5,963               | 272,498                    |
| 3345       | Issue #117        | 10/11/26         | 3.25               | 400,497                    | -              | 27,418                | 5,940               | 367,139                    |
|            |                   |                  |                    | 701,431                    | -              | 49,891                | 11,903              | 639,637                    |
| Water      |                   |                  |                    |                            |                |                       |                     |                            |
| 3518       | Issue #141        | 04/07/32         | 2.80               |                            | 2 000 000      |                       |                     | 2 000 000                  |
| 3518       | ISSUE #141        | 04/07/32         | 2.80               | -                          | 2,900,000      | -                     | -                   | 2,900,000                  |
|            |                   |                  |                    | -                          | 2,900,000      | -                     | -                   | 2,900,000                  |
|            |                   |                  |                    |                            |                |                       |                     |                            |
| Accrue     | d actuarial adjus | stment           |                    | (15,066)                   | -              | -                     | 981                 | (16,047)                   |
|            | Total long-ter    | m debt           |                    | 2,034,454                  | 2,900,000      | 295,155               | 103,957             | 4,535,344                  |
|            |                   |                  |                    |                            |                |                       |                     |                            |
| Capital le |                   | 05/00/47         | 0.00               | 4 70 4                     |                | 4 70 4                |                     |                            |
| Equipmer   |                   | 05/28/17         | 2.00               | 1,704                      | -              | 1,704                 | -                   | -                          |
| Equipmer   |                   | 12/28/17         | 2.00               | 11,297                     | -              | 11,297                | -                   | -                          |
|            | Total capital I   | ease             |                    | 13,001                     | -              | 13,001                | -                   | -                          |
| Cotal long | I-term liabilitie | e                |                    | 2,047,455                  | 2,900,000      | 308,156               | 103,957             | 4,535,344                  |
|            |                   | 3                |                    | 2,047,400                  | 2,300,000      | 300,130               | 103,937             | +,000,044                  |

SCHEDULE 1

#### CITY OF CAMPBELL RIVER FINANCIAL STATEMENTS CONSOLIDATED TANGIBLE CAPITAL ASSET CONTINUITY SCHEDULE As at December 31, 2017

SCHEDULE 2

|        |   | Land       | Buildings                  | Machinery &<br>Equipment        | Engineered<br>Structures             | Assets Under<br>Construction | Total<br>2017                 | Total<br>2016                 |
|--------|---|------------|----------------------------|---------------------------------|--------------------------------------|------------------------------|-------------------------------|-------------------------------|
| COST   |   |            |                            |                                 |                                      |                              |                               |                               |
|        | Opening balance   | 33,228,595 | 35,963,551                 | 20,558,477                      | 319,460,853                          | 16,764,561                   | 425,976,036                   | 407,548,279                   |
|        | Additions   | -          | 699,171                    | 1,552,438                       | 5,407,079                            | 12,548,353                   | 20,207,041                    | 19,193,042                    |
|        | Construction completed  | -          | 12,870                     | 57,864                          | 417,777                              | (488,511)                    | -                             | -                             |
|        | Writedowns  | -          | -                          | -                               | -                                    | -                            | -                             | (31,587)                      |
|        | Disposals   | -          | (41,701)                   | (276,324)                       | (33,765)                             | -                            | (351,790)                     | (733,699)                     |
|        | Closing balance   | 33,228,595 | 36,633,891                 | 21,892,455                      | 325,251,944                          | 28,824,403                   | 445,831,288                   | 425,976,036                   |
|        | Opening balance<br>Asset reclassification adjustment<br>Amortization current year | -<br>-     | 19,877,271<br>-<br>992,168 | 13,301,303<br>19,340<br>916,923 | 151,638,940<br>(19,340)<br>6,994,119 |                              | 184,817,513<br>-<br>8,903,210 | 176,674,676<br>-<br>8,828,021 |
|        | Amortization from disposals   | _          | (41,701)                   | (258,803)                       | (22,296)                             | -                            | (322,800)                     | (685,184)                     |
|        | Closing balance   | -          | 20,827,738                 | 13,978,763                      | 158,591,423                          | -                            | 193,397,924                   | 184,817,513                   |
| NET BO | OK VALUE  | 33,228,595 | 15,806,153                 | 7,913,692                       | 166,660,521                          | 28,824,403                   | 252,433,364                   | 241,158,523                   |
| NET BO | OK VALUE (2016)   | 33,228,595 | 16,086,279                 | 7,237,834                       | 167,841,253                          | 16,764,561                   |                               |                               |

#### CITY OF CAMPBELL RIVER FINANCIAL STATEMENTS CONSOLIDATED SCHEDULE OF SEGMENTED REPORTING For the Year Ended December 31, 2017

|  | General Government |            | ment Protective Services |                | Transportation Services |             | Environmental Health<br>Services |                | Public Health Services |          | Development Services |           |
|--|--------------------|------------|--------------------------|----------------|-------------------------|-------------|----------------------------------|----------------|------------------------|----------|----------------------|-----------|
|  | 2017               | 2016       | 2017                     | 2016           | 2017                    | 2016        | 2017                             | 2016           | 2017                   | 2016     | 2017                 | 2016      |
| REVENUE  |                    |            |                          |                |                         |             |                                  |                |                        |          |                      |           |
| Taxes & parcel taxes (note 12)                     | 29,784,436         | 28.144.356 | -                        | -              | 176,574                 | 176,085     | -                                | -              | -                      | -        | 68,636               | 65,366    |
| Payments in lieu of taxes                          | 695.387            | 624,287    | -                        | -              | -                       | -           | -                                | -              | -                      | -        | -                    | -         |
| Sale of services                                   | 455,289            | 393,949    | 1,910,819                | 1,855,362      | 2,915,901               | 2,624,380   | 2,358,340                        | 2,334,366      | 82,008                 | 67,935   | 1,443,848            | 845,620   |
| Services provided to other governments             | 1,224,754          | 1,182,451  | 383,919                  | 432,780        |                         | -           | -                                | -              | 60,473                 | 59,973   | -                    | -         |
| Transfers from other governments                   | 858,588            | 899,155    | 380,250                  | 432,430        | 1,777,620               | 1,199,203   | 54,500                           | 8,552          | -                      | -        | -                    | -         |
| Investment and other income                        | 808,590            | 840,915    | -                        | -              | 656                     | 656         | -                                | -              | -                      | -        | -                    | -         |
| Other revenue                                      | -                  | -          | -                        | -              | 198,336                 | 193,638     | 16.114                           | 17,000         | -                      | -        | 15,395               | 167,907   |
| Development cost charges recognized                | -                  | -          | -                        | -              | 3,808                   | 105,136     | -                                | -              | -                      | -        | -                    | -         |
| Contributed tangible capital assets                | -                  | -          | -                        | -              | 1,860,126               | 929,765     | -                                | -              | -                      | -        | -                    | -         |
| Gain/(loss) on disposal of tangible capital assets | -                  | -          | -                        | -              | (3,157)                 | 89,662      | -                                | -              | -                      | -        | -                    | -         |
|  | 33,827,044         | 32,085,113 | 2,674,988                | 2,720,572      | 6,929,864               | 5,318,525   | 2,428,954                        | 2,359,918      | 142,481                | 127,908  | 1,527,879            | 1,078,893 |
| EXPENSES   |                    |            |                          |                |                         |             |                                  |                |                        |          |                      |           |
| Amortization                                       | 275.436            | 240.668    | 484.783                  | 376,046        | 4,234,251               | 4,428,956   | _                                | _              | 4.392                  | 670      | 779                  | 6,523     |
| Interest & debt issue expenses                     | 13,420             | (13,747)   |                          | 570,040        | 180.320                 | 293,687     |                                  |                | -,552                  | 0/0      | -                    | 0,020     |
| Operating expenses                                 | 1,244,789          | 1.140.592  | 8.382.929                | -<br>8.971.174 | 5.550.577               | 5.132.658   | 2,367,409                        | -<br>2,278,714 | 32.553                 | 22,882   | 976,349              | 1,103,997 |
| Wages & benefits                                   | 5.509.541          | 5.418.127  | 6,729,436                | 6.350.005      | 2.238.491               | 2,191,710   | 97,930                           | 75,987         | 124,124                | 124,956  | 852.717              | 692,665   |
| Wageo a bonomo                                     | 7.043.186          | 6,785,640  | 15,597,148               | 15,697,225     | 12,203,639              | 12,047,011  | 2,465,339                        | 2,354,701      | 161,069                | 148,508  | 1,829,845            | 1,803,185 |
|  | .,                 | 0,000,010  |                          | .0,001,220     | ,_:0,000                | ,,.         | _,,                              | 2,001,701      |                        | 5,000    | .,                   | .,000,100 |
| ANNUAL SURPLUS (DEFICIT)                           | 26,783,858         | 25,299,473 | (12,922,160)             | (12,976,653)   | (5,273,775)             | (6,728,486) | (36,385)                         | 5,217          | (18,588)               | (20,600) | (301,966)            | (724,292) |

See Note 14 for description of Segment Reporting categories.

#### CITY OF CAMPBELL RIVER FINANCIAL STATEMENTS CONSOLIDATED SCHEDULE OF SEGMENTED REPORTING For the Year Ended December 31, 2017

|  | Parks, Recreation &<br>Culture Services |             | Total General Government |             | Sewer Utility Services |           | Water Utility Services |            | Consolida  | ted Total  |
|--|---|-------------|--------------------------|-------------|------------------------|-----------|------------------------|------------|------------|------------|
|  | 2017                                    | 2016        | 2017                     | 2016        | 2017                   | 2016      | 2017                   | 2016       | 2017       | 2016       |
| REVENUE  |   |             |                          |             |                        |           |                        |            |            |            |
|  | 509,897                                 | E09 094     | 30,539,543               | 20 002 001  | 706 157                | 704 207   |                        | (37)       | 21 245 700 | 20 509 161 |
| Taxes & parcel taxes                               | 509,897                                 | 508,084     | , ,                      | 28,893,891  | 706,157                | 704,307   | -                      | (37)       | 31,245,700 | 29,598,161 |
| Payments in lieu of taxes                          | -                                       | -           | 695,387                  | 624,287     | -                      | -         | -                      | -          | 695,387    | 624,287    |
| Sale of services                                   | 1,183,315                               | 980,146     | 10,349,520               | 9,101,758   | 5,983,832              | 5,322,313 | 7,733,159              | 6,602,340  | 24,066,511 | 21,026,411 |
| Services provided to other governments             | -                                       | -           | 1,669,146                | 1,675,204   | -                      | -         | -                      | -          | 1,669,146  | 1,675,204  |
| Transfers from other governments                   | 5,859                                   | 67,900      | 3,076,817                | 2,607,240   | -                      | -         | 6,461,685              | 6,948,066  | 9,538,502  | 9,555,306  |
| Investment and other income                        |   | -           | 809,246                  | 841,571     | 134,244                | 26,113    | 94,193                 | 17,379     | 1,037,683  | 885,063    |
| Other revenue                                      | 16,787                                  | 25,630      | 246,632                  | 404,175     | 3,000                  | 14,376    | -                      | -          | 249,632    | 418,551    |
| Development cost charges recognized                | -                                       | 14,049      | 3,808                    | 119,185     | 39,535                 | 250,020   | · · · · - ·            |            | 43,343     | 369,205    |
| Contributed tangible capital assets                | -                                       | -           | 1,860,126                | 929,765     | 390,392                | 168,287   | 449,374                | 256,788    | 2,699,892  | 1,354,840  |
| (Gain)/loss on disposal of tangible capital assets | -                                       | -           | (3,157)                  | 89,662      | -                      | (2,787)   | (11,469)               | (12,749)   | (14,626)   | 74,126     |
|  | 1,715,858                               | 1,595,809   | 49,247,068               | 45,286,738  | 7,257,160              | 6,482,629 | 14,726,942             | 13,811,787 | 71,231,170 | 65,581,154 |
| EXPENSES   |   |             |                          |             |                        |           |                        |            |            |            |
| Amortization                                       | 1,450,169                               | 1,339,544   | 6,449,810                | 6.392.407   | 1,281,693              | 1,247,512 | 1,171,707              | 1,188,102  | 8,903,210  | 8,828,021  |
| Interest & debt issue expenses                     |   | -           | 193,740                  | 279,940     | 34,628                 | 34,628    | 73,279                 | 18,235     | 301,647    | 332,803    |
| Operating expenses                                 | 2,548,461                               | 2,529,588   | 21,103,067               | 21,179,605  | 1,848,907              | 1,662,950 | 1,783,768              | 1,686,027  | 24.735.742 | 24,528,582 |
| Wages & benefits                                   | 4,031,100                               | 3,909,567   | 19,583,339               | 18,763,017  | 986,617                | 972,340   | 1,597,068              | 1,350,394  | 22,167,024 | 21,085,751 |
|  | 8,029,730                               | 7,778,699   | 47,329,956               | 46,614,969  | 4,151,845              | 3,917,430 | 4,625,822              | 4,242,758  | 56,107,623 | 54,775,157 |
|  |   | .,0,000     | ,010,000                 |             | .,,040                 | 0,011,100 | .,020,022              | .,2 .2,700 | ,          | 0.,0,101   |
| ANNUAL SURPLUS (DEFICIT)                           | (6,313,872)                             | (6,182,890) | 1,917,112                | (1,328,231) | 3,105,315              | 2,565,199 | 10,101,120             | 9,569,029  | 15,123,547 | 10,805,997 |

See Note 14 for description of Segment Reporting categories.